



NORTH DAKOTA OFFICE OF THE ADJUTANT GENERAL



2011-2013
BIENNIAL REPORT

LETTER FROM THE ADJUTANT GENERAL



I am proud to submit this report highlighting the many activities and accomplishments of the North Dakota Office of the Adjutant General, including the National Guard and the Department of Emergency Services, during the biennium of July 1, 2011, to June 30, 2013.

During the biennium, the North Dakota National Guard celebrated its 150th birthday. It was Jan. 27, 1862, when the first muster of the volunteer Dakota Militia occurred in Yankton, Dakota Territory. Today, the North Dakota National Guard is 4,400 members strong and contributes significantly to stateside emergency response and national defense. For every 10,000 citizens in North Dakota, 65 serve in the North Dakota National Guard, a rate that's more than four times the national average.

The North Dakota National Guard continued to mobilize forces in support of the war in Afghanistan and other operations around the world. Since the tragic attacks of Sept. 11, 2001, the North Dakota National Guard has mobilized more than 4,000 Soldiers and more than 2,400 Airmen in support of the Global War on Terrorism. Throughout the biennium, the North Dakota National Guard averaged about 330 Soldiers and Airmen mobilized individually or in groups to various locations. They served in Kosovo, Kuwait, Afghanistan, Bosnia, Djibouti and various locations stateside.

The North Dakota Air National Guard continues to operate remotely piloted Predator aircraft and is strengthening its intelligence capabilities, while the C-21 Learjet aircraft transport mission began to wind down at the end of the biennium. For the first time ever, anywhere, National Guard forces assumed complete control of missile field security when, in May 2013, the 219th Security Forces Squadron, stationed at the Minot Air Force Base, took over security for the entire northern sector of one of the nation's three missile fields. Side-by-side, active-duty and North Dakota Air National Guard forces protect 150 launch facilities and corresponding missile alert facilities for the Minuteman III Weapons System across a vast area in northwestern North Dakota. Additionally, our Airmen served in Afghanistan, Japan, Ghana, Kuwait, Bahrain and many other nations across the globe.

Here at home, the National Guard and Department of Emergency Services responded to high floodwaters in 2011, and again in 2013. Lives and properties also were protected in 2012, when we encountered an active fire season with Red Flag warnings and Fire Weather Watches issued as early as Jan. 3, 2012. I could not be more proud of the way our Guardsmen and women stepped up to serve their communities and state during 2011-13 emergencies.

In addition to providing resource coordination for emergency response activities during the past two years, the North Dakota Department of Emergency Services continued to focus on increasing regional response capabilities, leveraging federal grant programs to mitigate future damages from flooding, developing Geographic Information Systems resources, and developing resource warehouse facilities.

We owe our organization's success to our superb Soldiers and Airmen and to the tremendous support provided by our families, our employers, veterans and retirees — all who contribute significantly to our Soldiers' and Airmen's ability to serve and focus on their missions. We also are thankful to all North Dakotans for their unwavering support and trust for the men and women of the North Dakota National Guard who serve our communities, state and nation.

The North Dakota National Guard: "Always Ready, Always There."

Respectfully,

A handwritten signature in black ink, reading "David A. Sprynczynatyk". The signature is stylized and cursive.

David A. Sprynczynatyk
Major General, N.D. National Guard
The Adjutant General



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HISTORY.....

NORTH DAKOTA NATIONAL GUARD

Beginning as the Dakota Territorial Militia in the 1860s, the Guard has changed and adapted, overcoming challenges and attaining success. The first federally recognized companies to serve the state were raised by Territorial Governor William Jayne and served during the Sibley-Sully campaigns in 1862-63. The militia grew to 1,000 Soldiers by 1885. When Dakota Territory split in 1889, North Dakota was authorized one infantry regiment with 10 companies.

Spanish-American War

When the U.S. launched into the Spanish-American War, the 1st North Dakota Volunteer Infantry formed and sent about 450 Soldiers to Manila, which surrendered 13 days later, on Aug. 13, 1898. North Dakota Soldiers then began occupation duty. On April 12, 1899, they experienced their most deadly day of combat in the Philippines; eight Soldiers were killed and two wounded. In recognition of his heroic efforts that day, Pvt. Thomas Sletteland became the first North Dakota Soldier to receive the Congressional Medal of Honor.

Mexican Border Incident

With passage of the National Defense Act of 1916, the Guard was guaranteed permanent service as a reserve for the Army. Soon thereafter, every state's National Guard went on federal duty on the Mexican border. North Dakota Soldiers trained in Texas for six months, then were sent home.

World War I

After only 40 days at home, the 1st North Dakota Regiment was again called up. Numerous reorganizations took place as the mission changed, until the 1st North Dakota was renamed the 164th Infantry Regiment, which activated under the 41st Division and became one of the first divisions to go to France.

About 3,700 North Dakotans served in the war, and 278 members died. About 650 others were wounded in battle.

World War II

President Roosevelt federalized the Guard again in 1941. The 188th Field Artillery Regiment joined the 164th, resulting in 3,222 North Dakota Guardsmen on federal active duty. On March 18, the 164th left the U.S. bound for New Caledonia, where they would protect naval supply lines and position against a potential Japanese attack on the island.

On Oct. 13, 1942, the 164th landed at Guadalcanal where the unit became the first Army unit to take offensive action against the enemy in the Pacific. The battle at Henderson Field resulted in 1,700 Japanese dead. The 164th lost 26 Soldiers and 52 were wounded. Patrols continued until the Japanese began to evacuate Guadalcanal in February 1943.

At the same time, the 188th was being restructured and the new units left in December 1943 for Great Britain where they continued to train until June 1944, when they moved to Utah Beach. Both battalions were attached to other divisions to support offensives through the end of the war. The 164th wrapped up the war on Bougainville and Leyte.

Korean War

In July 1950, North Dakota's 231st Engineer Battalion was activated, followed by the 164th and 188th and then the Air National Guard. All three Army units remained on active duty in the United States. The Air Guard served in Georgia and California before being selected individually for service in Korea or at U.S. and European bases. More than 2,600 North Dakota Guardsmen served during the war. About 800 went overseas and 16 died in combat.

Berlin Airlift

The 164th Engineer Battalion served 10 months in Fort Riley, Kan., while the 818th Engineer Company was stationed at Fort Lewis, Wash., during the partial mobilization call the fall of 1961.

Gulf War

In 1990, the 136th Quartermaster Battalion, the 132nd Quartermaster Company, and the 131st, 133rd and 134th Quartermaster Detachments were activated to purify, supply and distribute water for Operation Desert Shield. The 191st Military Police Company assisted with security and POW processing, and the 818th Medical Battalion provided command and control for medical companies.

Operation Joint Guardian

Several Guard units have served in Operation Joint Guard over the past 20 years. The 129th Mobile Public Affairs Detachment sent four teams to Bosnia in 1996-97 to provide public outreach and public affairs support. The 142nd Engineer Combat Battalion's Company B mobilized in October 1999 to Kosovo to provide construction support.

Operation Noble Eagle Guardian

Guardsmen, including members of the 141st Engineer Combat Battalion, were deployed to various airports and Air Force bases to augment security between September 2001 and November 2004.

Operation Enduring Freedom

The North Dakota National Guard has played a major role in OEF. Detachment 42 Operational Support Airlift mobilized first, followed by five separate rotations from the 1st Battalion, 188th Air Defense Artillery Regiment during the five-year period of 2005-10. Operations in the Balkans also became part of OEF. About 650 North Dakota Soldiers deployed to Kosovo from 2009-10, serving as the command element for a multinational peacekeeping effort there.

Operation Iraqi Freedom

In what was the largest mobilization of North Dakota Guardsmen in decades, the 142nd Combat Engineer Battalion and the 957th Multi-Role Bridge Company deployed to Iraq in 2003. Many more units of the North Dakota National Guard were to follow.

In all, more than 4,000 Soldiers and more than 2,400 Airmen have served overseas in support of the Global War on Terrorism since the 2001 terrorist attacks on America.

[illegible]

YEARS STRONG

DEPLOYMENTS

OVERSEAS & STATESIDE

At the end of the 2011 biennium, the North Dakota National Guard had about 280 members deployed throughout the world. The deployed units vary greatly in size and composition.

The largest Army National Guard organization, the 1st Battalion, 188th Air Defense Artillery Regiment, based primarily in Grand Forks, deployed with about 200 soldiers to Washington, D.C., in support of the National Capital Region mission. The smallest, five Soldiers of the Bismarck-based 1919th Contingency Contracting Team, deployed to Afghanistan and Qatar. Detachment 42, Operational Support Airlift, also Bismarck based, had about 10 Soldiers deployed to Afghanistan. The last Army unit deployed as the biennium ended was the 191st Military Police, which is based out of Fargo, Mayville, and Bismarck, with about 30 Soldiers conducting a security mission in Guantanamo Bay, Cuba.

About 30 members of the Air National Guard's 119th Security Forces Squadron were deployed to Afghanistan when the biennium came to an end.

Throughout these two years, the North Dakota National Guard had an average of 300 Soldiers and Airmen mobilized individually or in groups to various locations. They served in Kosovo, Kuwait, Afghanistan, Bosnia, Djibouti and various locations stateside. In total, more than 4,000 Soldiers and more than 2,400 Airmen have served on active-duty mobilizations since Sept. 11, 2001.



GLOBAL WAR ON TERRORISM DEPLOYMENTS

Iraq/Kuwait

142nd Engineer Combat Battalion
January 2003-March 2004

957th Multi-Role Bridge Company
February 2003-May 2004

141st Engineer Combat Battalion
December 2003-March 2005

F Battery, 1-188th Air Defense Artillery
June 2004-December 2005

Company A, 164th Engineer Combat Battalion
August 2005-November 2006

34th Engineer Brigade
March 2007-March 2008

132nd Quartermaster Company
May 2007-April 2008

Headquarters, 164th Engineer Battalion
June 2007-May 2008

817th Engineer Company (Sapper)
June 2007-June 2008

191st Military Police Company
January 2008-January 2009

119th Civil Engineer Squadron
May 2009-July 2009

119th Security Forces Squadron
February-August 2009

1-188th Air Defense Artillery (Sentinel Radar)
November 2009-December 2010

Company C, 2nd Battalion, 285th Aviation Assault Regiment
October 2009-September 2010

188th Engineer Company (Vertical)
August 2011-August 2012

Afghanistan

119th Civil Engineer Squadron
February 2002

Detachment 42, Operational Support Airlift
September 2004-March 2005

1-188th Air Defense Artillery (JLENS/RAID I)
November 2005-February 2007

1-188th Air Defense Artillery (Security Forces)
December 2005-April 2007

Afghanistan, cont.

1-188th Air Defense Artillery (RAID II)
November 2006-January 2008

1-188th Air Defense Artillery (RAID III)
December 2008-December 2009

1-188th Air Defense Artillery (Sentinel Radar)
November 2009-December 2010

1-188th Air Defense Artillery (RAID IV)
November 2009-December 2010

119th Civil Engineer Squadron
December 2011-July 2012

119th Logistics Readiness Squadron
January 2012-July 2012

818th Engineer Company (Sapper)
April 2012-April 2013

119th Security Forces Squadron
March 2013-October 2013

Detachment 42, Operational Support Airlift
February 2013 (expected through February 2014)

Central Command (Qatar, Iraq, Afghanistan, Africa)

1-129th Mobile Public Affairs Detachment
April 2006-June 2007

119th Airlift Squadron
May-August 2009

1919th Contingency Contracting Team
December 2012-October 2013

Balkans

Engineer detachment (15 Soldiers) supporting 34th Infantry Division
July 2003-April 2004

Engineer detachment (5 Soldiers)
February 2004-September 2004

112th Command Aviation Battalion (23 Soldiers)
November 2005-October 2006

141st Maneuver Enhancement Brigade; 231st Brigade Support Battalion; 1st Battalion, 188th Air Defense Artillery; 957th Liaison Monitoring Teams; 116th Public Affairs Detachment; and Task Force Falcon Headquarters (about 650 Soldiers)
August 2009-July 2010

1st Battalion, 112th Aviation Regiment (Security and Support)
September 2011 – September 2012

Djibouti

Detachment 42, Operational Support Airlift
April 2009-April 2010

Guantanamo Bay, Cuba

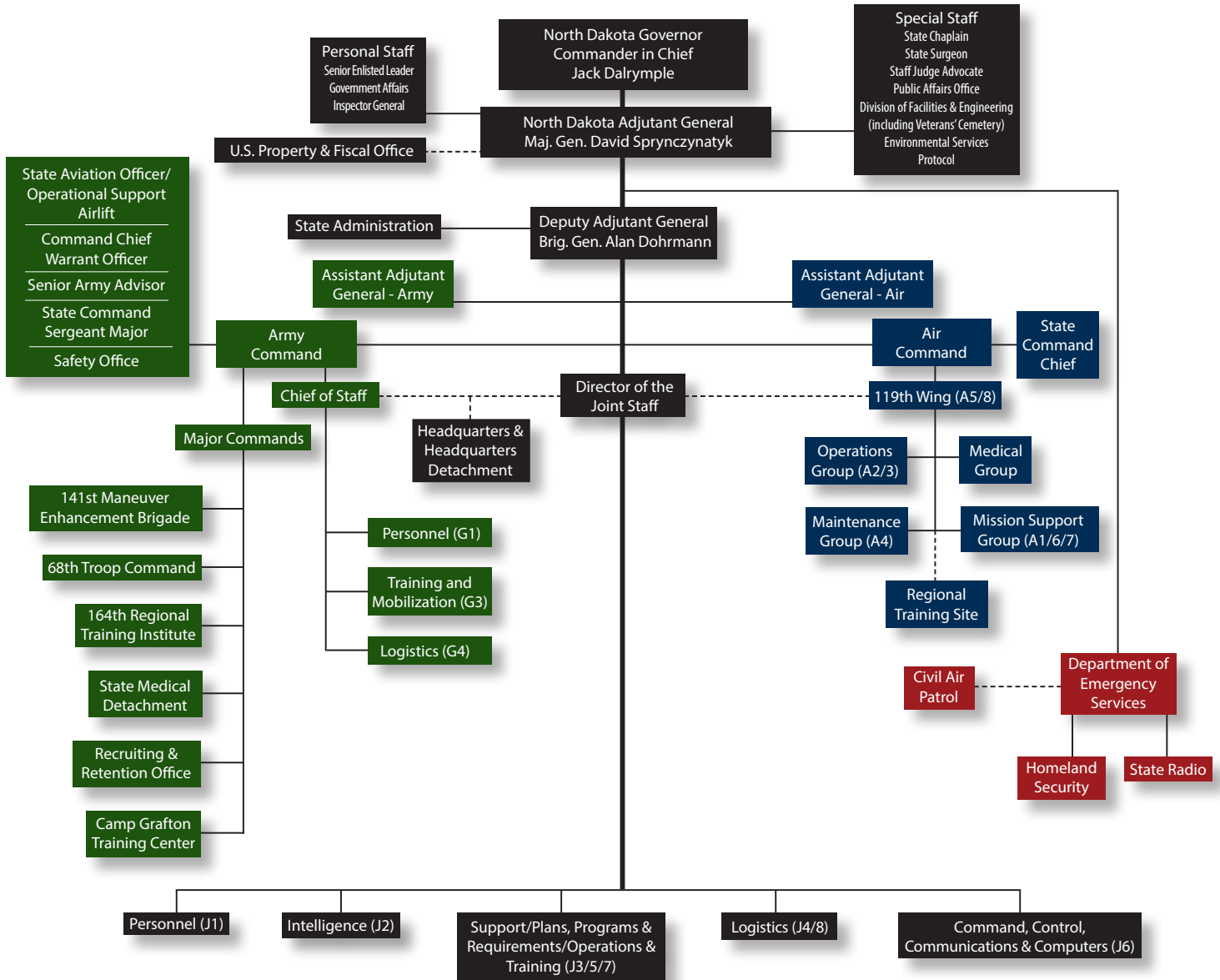
191st Military Police
October 2012-September 2013

National Capital Region (Washington, D.C.)

1st Battalion, 188th Air Defense Artillery
May 2013 (expected through May 2014)



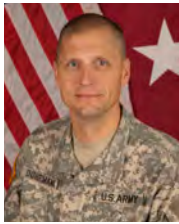
NORTH DAKOTA NATIONAL GUARD



JOINT EXECUTIVE COUNCIL NORTH DAKOTA NATIONAL GUARD



**Maj. Gen.
David Sprynczynatyk**
Adjutant General,
Joint Force Headquarters



**Brig. Gen.
Alan Dohrmann**
Deputy Adjutant General,
Joint Force Headquarters



**Brig. Gen.
David B. Anderson**
Commander,
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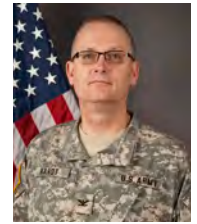
**Brig. Gen.
Ronald W. Solberg**
Assistant Adjutant
General – Air



Col. Robert Becklund
Chief of Staff,
Air Component Command



Col. Kent R. Olson
Commander,
119th Wing



Col. Darcie Handt
Chief of Joint Staff,
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Col. Giselle M. Wilz
Chief of Staff,
Army Component Command



**Chief Warrant Officer 5
Shelly Sizer**
Command Chief
Warrant Officer



**Chief Master Sgt.
James E. Gibson**
Senior Enlisted Leader,
N.D. National Guard



**Command Sgt. Maj.
Harley Schwind**
State Command Sgt. Maj.,
Land Component Command



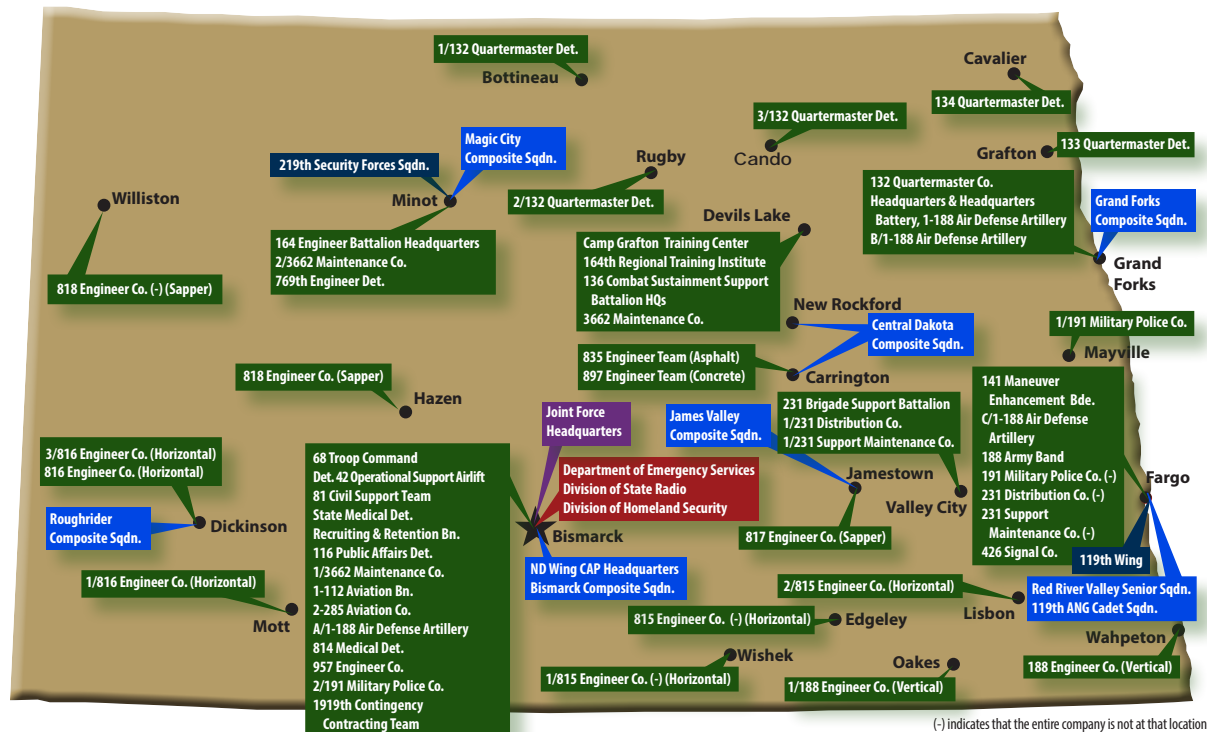
**Chief Master Sgt.
Bennet Busch**
State Command Chief,
Air Component Command



**Chief Master Sgt.
Kevin Muehler**
Command Chief,
119th Wing

*Information for the Joint Executive Council and Office of the Adjutant General locations was current as of Nov. 1, 2013.

LOCATIONS OFFICE OF THE ADJUTANT GENERAL



Joint Force Headquarters N.D. Army National Guard N.D. Air National Guard Department of Emergency Services Civil Air Patrol

JOINT FORCE HEADQUARTERS

Joint Force Headquarters provides command and control of all National Guard forces in North Dakota for the governor. JFHQ provides support to deployed North Dakota National Guard units, and the headquarters acts as an information channel to the National Guard Bureau and combatant commanders. JFHQ can also act as a joint headquarters during national-level or contingency response efforts.

For small operations, task force functions are performed by the Adjutant General using existing JFHQ staff, without any augmentation, and with small troop elements such as transportation or aviation units, or the state's Weapons of Mass Destruction Civil Support Team.

Support to Civil Authorities (Domestic Operations)

The governor is given the ability, under the Constitution of the United States, to call on members of the National Guard in time of state emergencies or need. The North Dakota National Guard's service to its citizens has remained both visible and substantial through the support provided this biennium. The North Dakota National Guard is proud that it continues to demonstrate that Guard men and women are "always ready and always there."

To ensure its continued preparedness to support the governor's needs, the National Guard adheres to the following mission: "When directed by the governor of North Dakota, the National Guard will provide resources (personnel and equipment) in support of local civil authorities' efforts to minimize the impact of all hazards on the people, property and environment of North Dakota."



Headquarters and Headquarters Detachment

The Bismarck-based Headquarters and Headquarters Detachment for JFHQ includes 165 North Dakota Army National Guard members and 22 North Dakota Air National Guard members.

Along with conducting training events and exercises for its membership — including National Incident Management System and Incident Command System, suicide awareness and prevention, Sexual Assault and Prevention Response training — JFHQ-HHD also further developed liaison relationships with other state agencies in coordination with North Dakota Department of Emergency Services to ensure better understanding of events and its response to events both prior to and during operational support to civil authorities.

During the spring 2013 flood response, JFHQ-HHD and NDDDES developed a single operational picture involving key expertise from the North Dakota State Water Commission and the National Weather Service. This single product met all response agency requirements for gaining an understanding of the environmental situation at hand during the 2013 flood response.

North Dakota National Guard Domestic Response Operations

During the biennium, the North Dakota National Guard performed 654 workdays of effort in the service to the state through tasked domestic response operations.

81st Civil Support Team (Weapons of Mass Destruction)

The 81st Civil Support Team is comprised of 22 full-time members whose primary responsibilities are to support civilian authorities at a domestic chemical, biological, radiological, nuclear and explosive, or CBRNE, incident site by identifying CBRNE agents/substances, assessing current and projected consequences of a CBRNE event, advising civilian authorities on response measures and assisting civilian authorities with appropriate requests for State support.

Sept. 11-17, 2011, the CST participated in the Teton County joint training exercise at Jackson Hole, Wyo., with Wyoming's 84th CST, Idaho's 101st CST, Colorado's CBRNE Enhanced Response

Force Package and multiple civilian response agencies.

81st CST members conducted Radiological Assistance Program Training for Emergency Response from Oct. 16-21, 2011, with the Chicago-based Department of Energy team. The training enhanced radiation response capabilities.

On Nov. 29-30, 2011, CST members trained and exercised with the North Dakota Air National Guard Emergency Management and the 119th Civil Engineer Squadron in Fargo, N.D. CST personnel provided radiation-specific training for 119th personnel and conducted a training exercise.

Additionally, the CST conducted a no-notice exercise at the Bismarck Municipal Airport on Feb. 7, 2012, when they worked with Bismarck Airport fire and police personnel.

81st CST members conducted instrument training for the Minot Fire Department Feb. 14, 2012.

On April 16, 2012, CST members, along with the Department of Energy, conducted a joint capabilities demonstration and training for the Minot Air Force Base Emergency Management staff.

The 81st CST conducted a full unit deployment to Minot Air Force Base in support of NUWAIX 2012: Nuclear Weapons Accident Incident Exercise from May 7-10, 2012. During NUWAIX 2012, the 81st trained with the 5th Bomb Wing, Department of Energy, FBI and Minot Air Force Base's Bio-environmental team, Fire Department, and Emergency Management and Bomb Squad.

From May 14-18, 2012, the 81st CST participated in the Center for National Response Joint CST Exercise, Majestic View, in Billings, Mont., with Montana's 83rd CST and South Dakota's 82nd CST.

The CST conducted a training exercise with the University of North Dakota and the Grand Forks Fire Department from June 27-28, 2012, in Grand Forks.

81st CST members conducted radiation familiarization training and a radiation exercise with the North Dakota Air National Guard's Emergency Management department and the 119th Civil Engineer Squadron on Aug. 1, 2012, in Fargo.

On Aug. 22 2012, the CST conducted a joint training exercise





in Fargo, with the Fargo Fire Department, Fargo/Moorhead Hazardous Materials Team and the 119th Civil Engineer Squadron.

From Sept. 18-30, 2012, the 81st CST deployed to College Station, Texas and “Disaster City” to conduct collective lanes training, a HAZMAT refresher course, confined space training, and Army North Training Proficiency Assessment preparation.

The 81st CST successfully completed its Training Proficiency Assessments on Oct. 30-Nov. 1, 2012. It was conducted with Bismarck Fire and Police Departments at the Bismarck Civic Center. The team received a “go” on all evaluated items.

On Jan. 11, 2013, the 81st CST conducted CBRNE Pre-Surveillance/Recon of the Bismarck Civic Center and Exhibition Hall prior to the North Dakota Governor’s Inauguration Celebration.

The CST conducted a no-notice exercise at the North Dakota Department of Health State Laboratory on Feb. 19, 2013. During the training, the 81st assisted the Department of Health in conducting an unannounced building evacuation and security breach. For exercise purposes, the 81st then conducted triage and testing of a suspicious/threatening package received at the State Laboratory.

On May 7, 2013, the 81st CST assisted the North Dakota Department of Health in triage and testing of an unknown, suspicious substance collected at a Bismarck hotel following possible exposure to two civilians.

The 81st CST deployed to Fargo June 18-20, 2013, to conduct a capabilities demonstration and Mobile Detection Deployment Unit “Just-in-Time Training” with local first responders, including local and state leaders.

The CST received an Award for Excellence in Safety, for completing missions with zero accidents from January 2009

through December 2011.

Environmental Office

The Environmental Office is charged with environmental enhancement and protection of the training lands, unit activities and maintenance functions of the North Dakota Army National Guard. The office has seven full-time personnel who support all environmental programs across the Army Guard. These programs include cultural and natural resources management, hazardous waste management, environmental performance assessment, Geographic Information System management, environmental budgeting and a training site environmental specialist who provides all of these functions to the training site at Camp Grafton Training Center.

Inspections

During the biennium, eight North Dakota National Guard locations received inspections from various regulatory agencies. These inspections looked at petroleum storage tank systems, pesticide storage and applications, training land conditions and other environmental aspects requiring organizational compliance. The North Dakota National Guard successfully passed each inspection.

Native American consultation efforts

The Environmental Office continued to consult with, and provide information to, Native American tribes in the upper Midwest on projects and plans being considered for implementation. Tribes expressed significant interest when the Lakota helicopters were fielded to the North Dakota National Guard and appreciated the opportunity to conduct a naming ceremony for the helicopters.



Environmental Management Systems

The North Dakota Army National Guard re-declared conformance with the Department of the Army's requirement for having an ISO 14001-compliant environmental management system, or eMS, by Dec. 31, 2012. North Dakota was one of 28 states to make the deadline for re-declaration. The eMS and sustainability initiatives mirror the requirements put forward by the Department of the Army and in Executive Orders 13423 and 13514. The office established goals for energy and water conservation, green procurement, military construction and design, electronics and other recycling and waste minimization.

Geographic Information Systems

The Environmental Office continues to provide Geographic Information Systems support for units and directorates having established an enterprise GIS covering all North Dakota National Guard operations and training lands. The North Dakota National Guard GIS program is available to anyone with access to North Dakota Knowledge Online and provides up-to-date tabular information in a geographically-referenced display.

Environmental support to local communities

The Environmental Office provides support to local communities for Earth Day (April 22) events, National Public Lands Day (last Saturday in September) and America Recycles Day (Nov. 15). The 2013 Earth Day event took place at the Bismarck Career Center, and the North Dakota National Guard booth demonstrated how one might use recycled paper to create unique artwork. The booth attracted a large percentage of school children. The Environmental Office uses opportunities like this to promote environmental efforts as well as educate Soldiers, Airmen and the general public on what we are doing to protect the environment while protecting the state and nation.

Environmental budget

In FY2012, the environmental state operating budget was \$783,100, and in FY2013, it was \$807,000. While the office has received slight increases in budget authority, these increases have barely adjusted to costs for inflation. The environmental budget covers salaries, training requirements, permits and fees, sampling and analysis, hazardous waste disposal, the purchase of emergency spill response items, GIS and our annual contract with North Dakota State University, which includes natural resource data acquisition, integrated pest management and range and forest management.



STATE PARTNERSHIP PROGRAM

State Partnership Program

The State Partnership Program between North Dakota and Ghana began in 2004. The purpose of the SPP is to foster mutual interests and establish habitual long-term relationships across all levels of society. The program as a whole encourages the development of economic, political and military ties between the states and partner nations. The National Guard functions as a role model in demonstrating how a military organization can interact with the citizens and their government while reinforcing the concept that the military is subordinate to that nation's civil authorities. The National Guard program began in 1993, with three Baltic nations. It has grown to include partnerships with 65 countries.

Biennium Overview

During the past biennium, 48 events took place through the State Partnership Program. The events were organized under four lines of operations that include: defense support to civilian agencies, command programs, professional military education, and peacekeeping operations. The engagements included senior leader engagements; horizontal, vertical and combat engineer operations; advanced military police operations; and inspector general development.

North Dakota's partnership with Ghana focuses on four key goals:

1. Educate and train North Dakota National Guard forces for conducting security cooperation activities.
2. Sustain and strengthen enduring partnerships, and build partner capacity.
3. Advance security cooperation goals of the AFRICOM (Africa Command) commander and U.S. ambassador to Ghana.
4. Posture to adeptly respond to future global scenarios by ensuring the program is synchronized with national, Department of Defense and joint strategies.

The top priority for the North Dakota National Guard is to maintain enduring relationships with Ghana to provide for U.S. strategic access, sustained U.S. presence, and enhanced defense capabilities for both partners.

The second priority is to build and sustain partner capacity through low-cost, high-impact, small-footprint security cooperation activities in support of AFRICOM's Theater Campaign Plan and Ghana's country plans.

The third priority is to bolster regional and multilateral engagements to improve Department of Defense and partner country interoperability and expeditionary capability.

With the addition of the Disaster Preparedness Program in FY13, the North Dakota National Guard has integrated a whole-of-society and whole-of-government approach. The inherent dual mission of the North Dakota National Guard requires Citizen-





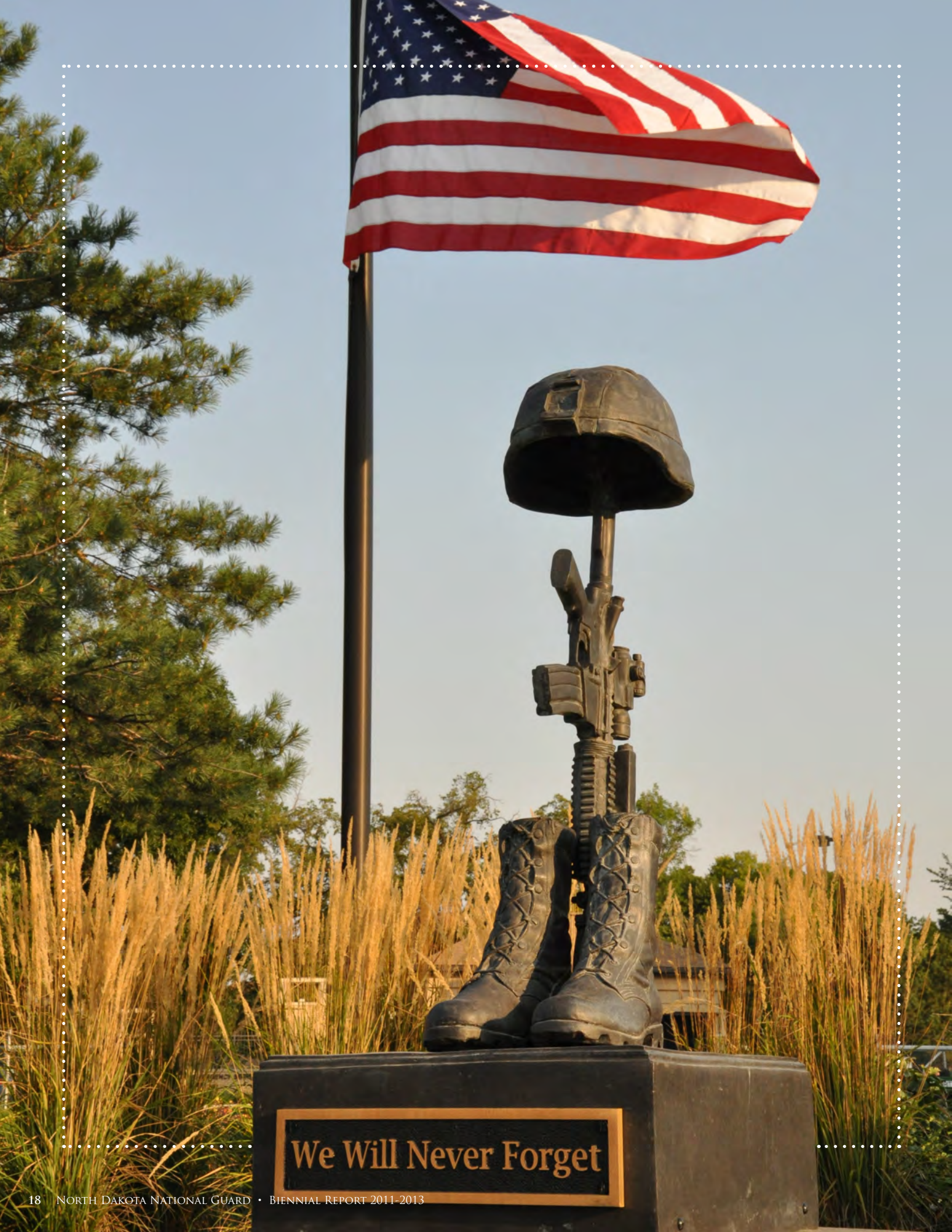
Soldiers and Airmen to frequently work alongside their state interagency and civilian counterparts during peace and times of crisis. Through the Disaster Preparedness Program, these relationships are leveraged to enhance security cooperation activities with Ghana by incorporating these subject matter experts into each SPP event. Experts from agencies like the North Dakota Department of Emergency Services have been brought in to take part in the Disaster Preparedness Program, which not only brings Guard Soldiers and Airmen together with their civilian counterparts to conduct a joint engagement, it also brings Ghana's interagency network together to form a joint audience to build the capacity to prepare for, respond to, and recover from a natural or manmade disaster.

The North Dakota National Guard is committed to excellence

and SPP is a testament to the Guard's ability to build and sustain enduring relationships with the Ghana Armed Forces.

SPP is a strategic enabler and has emerged as a proven model for security cooperation partner development. This model is strategically positioned to play an increasingly important role during the coming biennium as our defense posture realigns toward new geographic areas of focus and sustains presence with enduring partner countries while increased emphasis is placed on implementing low-cost, small-footprint, innovative and rotational engagement programs across the globe.

SPP has never been more relevant than it is today to the United States government. North Dakota will continue to build on program success to keep it a key security cooperation tool for the Department of Defense for years to come.



We Will Never Forget



OFFICE OF THE CHAPLAIN

Office of the Chaplain

Chaplains, chaplain assistants and licensed counselors work together to provide — in their respective areas — religious and spiritual support, as well as emotional and mental health support, to Soldiers, Airmen and their families. Military members of the National Guard (current/former) and their families are eligible to receive support. Staff is also available to support other branches of service that request assistance.

Background

The North Dakota National Guard has always had Religious Support Teams supporting Soldiers, Airmen and their families. In 2004, the program changed drastically when Chaplain (Lt. Col.) David L. Johnson was called as the first full-time chaplain to better provide for the religious support needs of the force. Because the need was so great, the state also brought on two licensed social workers (Bernadette Ternes and Jane Johnson), to work with the chaplains and to help care for the emotional and mental health needs of the force. The team grew in 2007 and 2009, respectively, when a new chaplain began serving at Camp Grafton Training Center and a new licensed social worker was called to serve in Fargo, N.D. The latest addition to the team came in 2012 when a chaplain assistant (Staff Sgt. Chris Coombs) was called to support the needs of the team.

Also, from 2008 to the present, the 119th Wing has maintained a mobilized Religious Support Team on site to meet the needs of the remotely piloted aircraft mission. Chaplain (Col.) John Flowers and Master Sgt. Chad Hanson began faithfully serving this mission and Chaplain (Lt. Col.) Bruce Krogstad and Tech Sgt. Hanson continue this vital religious support mission.

While every state has full-time chaplains to plan, coordinate, and provide for the religious support needs of the force, North Dakota is the only state to have licensed counselors to complement chaplaincy efforts.

New Chaplains/Chaplain Assistants/Counselors since 2011

Air National Guard

Chaplain (Lt. Col.) Bruce Krogstad
Chaplain (1st Lt.) Dellas O. Herbel

Army National Guard

Chaplain (Maj.) Corey R. Bjertness
Chaplain (Capt.) Scott E. Noyes
Chaplain (1st Lt.) Chad O. Gion
Sgt. Dave W. Mohler (chaplain assistant)
Sgt. Rick B. Bryant (chaplain assistant)
Spc. Cody A. Erickson (chaplain assistant)

Human Relations Counselors

Jane Johnson, licensed social worker
Kari Chaffee, licensed associate marriage family therapist

Services Provided to Military and Families

Religious Support and Pastoral Care
Counseling and Referral
Crisis Intervention
Support to Families (Tragedy Assistance Program for Survivors)
Deployment and Reintegration Support
Connect Military/Family to Resources
Strong Bonds Relationship Training (marriage, single, family)

Top 3 Areas of Support 2011-12

Chaplains

Relationship Care
Death/Grief Support
Personal Faith Care

Licensed Counselors

Relationship Care
Death/Grief Support
Separation/Reintegration Support

Top 3 Areas of Support 2012-13

Chaplains

Relationship Care
Morale Support
Death/Grief Support

Licensed Counselors

Death/Grief Support
Networking/Referral Support
Relationship Care

SERVICE MEMBER & FAMILY SUPPORT

Service Member and Family Support

The number-one goal of the Service Member and Family Support office is to enhance the quality of life for all service members, veterans and their families. SMFS does this by efficiently connecting internal and external resources to those who need it throughout the entire deployment cycle (before, during and after).

As an operational force, the service members in the North Dakota National Guard have contributed to overseas contingency operations for more than 10 years. Service members and military families experience all of the same challenges as their civilian neighbors, plus some unique difficulties. Employment, financial effects of the economy, and reintegration challenges with themselves, their families and the community top the list for Guardsmen. The SMFS is committed to taking care of veterans, military members, and their families.

In addition to the Military Service Center in Bismarck, the North Dakota National Guard opened its second MSC in Fargo on Oct. 20, 2011. Located near the 119th Wing and the Veterans Administration medical center, the MSC provides a variety of services to service members, retirees and dependents. The staff includes representatives from the North Dakota Guard family support office, including a military family life consultant, family assistance specialist, child and youth program coordinator, family readiness support assistant, 119th Wing Airman and family readiness program manager, military outreach specialist, Yellow Ribbon reintegration program specialists and an identification card section (Defense Enrollment Eligibility Reporting System-DEERS).

The primary intent of the MSC is to make all of these vital services readily available at one central location. The services are in place for National Guardsmen as well as any other military personnel in the area. Many retirees also use the MSC for identification card and insurance benefit assistance.

The state-supported Military Outreach Program is designed to

serve all North Dakota veterans, service members and their families. Outreach specialists make personal contact to ensure that veterans and their families are aware of their rights, services and benefits. Outreach specialists are available to assist veterans of any era, any conflict, and any service branch.

Military Outreach Team members contacted more than 14,000 veterans and family members and assisted 1,391 veterans and family members during the biennium. The assistance provided ranged from helping veterans navigate the VA and housing assistance to finding mental health support and accessing military records. The Military Outreach Team continues to serve as a force multiplier to the existing veteran support systems already in place. Their mobility allows them to cross over to areas not readily covered by other services.

Family Assistance Centers are in Bismarck, Fargo, Grand Forks, Valley City, Devils Lake and Minot. These North Dakota National Guard-sponsored centers provide Soldiers, veterans, and families with information, TRICARE assistance, financial help, crisis intervention, community resources, legal assistance, ID cards, DEERS enrollment and emergency financial assistance.

During the biennium, family assistance specialists (FAS) worked 15,444 cases and provided information to 87,577 Soldiers, veterans or their families seeking assistance. The majority of clients are from the Army National Guard but specialists also have assisted Air National Guard, retired Army National Guard, retired Air Force, active Army, retired Army and retired Navy.

Each month of a Guardsman's deployment, a family assistance specialist contacts a primary family member identified by the Soldier or Airman. During these past two years, the family assistance specialists made 9,181 outreach contacts with these family members, including phone calls, emails, in-person visits and letters. These contacts also may initiate a case for a variety of services.

The North Dakota Child and Youth Program has grown

MILITARY SERVICE CENTERS IN NORTH DAKOTA

Bismarck

Military Service Center
1850 E. Bismarck Expressway
701-333-4800

Fargo

Military Service Center
2219 12th St. N. Suite B
701-451-6018





during the biennium. More than 90 volunteers assisted with the planning and execution of more than 50 events. More than 2,100 youths were served at these events, which include Yellow Ribbon Reintegration events, camps, state youth symposium, regional youth summit, youth council meetings and military appreciation events. The program also has partnered with agencies and organizations: Military Child Education Coalition, YMCA, Operation Military Kids, 4-H, Red Cross, Zero to Three, RSVP, Purdue University and North Dakota State University.

Family Program Office

Establishes and facilitates ongoing communication, involvement, support and recognition between military families and the North Dakota National Guard in a partnership that promotes the best in both.

Family Readiness Groups

Family Readiness Groups provide support and assistance to families by ensuring accurate information flow to all families, coordinating activities supporting a deployment, and working with community resources. The volunteers that support each unit's group have contributed thousands of hours each year to improve the lives of military families.

Reintegration and Yellow Ribbon Program

This is a Department of Defense program that provides services to all branches of the reserve. It enables the Guard to welcome home service members and assist them, as well as their families, friends and employers, with the transitional issues that accompany any deployment or separation. The program begins from the time the unit receives the alert order and continues throughout the transition period after returning home. The program provided services to more than 1,280 deployed service members and more than 3,000 family members this past biennium.

Transition Assistance Advisor

The Transition Assistance Advisor is the statewide point of contact to provide information, support and direction to service members, veterans and their families on benefits and entitlements available through various federal and state agencies. It helps

them in their transition from military to civilian life. During this biennium, the TAA assisted more than 4,000 service members, family members and veterans.

Personal Financial Counselor

The PFC counsels, educates, and creates personalized strategies for service members on personal financial readiness, money management and budget management, enabling them to maintain or reach financial readiness and sustainment. Since Dec. 10, 2012, the PFC facilitated 683 one-on-one counseling sessions on the phone or in person and spoke to more than 2,535 people at Yellow Ribbon events, drill weekends and other briefings.

Military One Source

Military OneSource is a free 24/7/365 information and referral service available via toll-free phone (800-342-9647) and Internet access (www.MilitaryOneSource.com) to service members of all branches and their families. The program aims to improve the quality of life for military families and enhance the overall effectiveness of the military community.

Military Family Life Consultants

The MFLC provides short-term, solution-focused counseling to service members and their families. The program serves all military branches with anonymous, confidential support. The MFLC also provides psycho-educational presentations, briefings and counseling for Yellow Ribbon events, drill weekends and family events. The topics include deployment, reintegration, communication and grief and loss.

DEERS/RAPID System

These systems maintain personnel and benefits information for active, retired and reserve uniformed service personnel and their eligible family members, as well as civilian Department of Defense contractors and civil service personnel.



MILITARY FUNERAL HONORS

“The ceremonial paying of respect and the final demonstration of the country’s gratitude to those who, in times of war and peace, have faithfully defended our nation.” Members of the funeral honors detail fold and present the American flag to the veteran’s survivor and Taps is sounded. National Defense Authorization Act for Fiscal Year 2000, enacted Oct. 5, 1999, sets out the requirements for funeral honors. Prior to this law, military honors were provided by the military services as resources allowed.

Every state has a Military Funeral Honors state coordinator to develop, maintain, organize and execute the Military Funeral Honors program within the state. At the minimum, a funeral honors detail consists of two members of the Armed Forces, at least one of which is a member of the veteran’s military service branch, when available. Funeral honors details may be augmented with volunteers who are military veterans and members of veterans’ service organizations, such as the American Legion and the Veterans of Foreign Wars.

During the 2011 biennium, North Dakota’s Military Funeral Honors program provided funeral honors for 2,353 veterans.

The Authorized Provider Partnership Program authorizes members of the veterans’ service organizations to participate with the military services in providing funeral honors. It allows a majority of the veterans to have full honors, including a firing party, TAPS and ceremonial folding and presenting of the American flag.

Volunteers can participate as firing party members, pallbearers and buglers, among other duties. The National Defense Authorization Act for FY2000 allows for reimbursement of expenses for the authorized providers and also offers the necessary training. The Military Funeral Honors program recognizes each veterans’ organization with a certification plaque.

Who is eligible for military funeral honors?

Personnel on active duty; former members who served on active duty and were discharged under conditions other than dishonorable; members of the Selected Reserve; former members of the Selected Reserve who served at least one term of enlistment or period of initial obligated service and were discharged under conditions other than dishonorable; and former members of the Selected Reserve who were discharged due to a service-related disability.

Veterans are ineligible if they are convicted of federal or state capital offenses and sentenced to life imprisonment without parole or receive the death penalty. They also are ineligible if they were discharged from the military under dishonorable conditions. These conditions include dishonorable discharge, bad conduct discharge, dismissal from the service awarded by court-martial, other than honorable discharge and, for officers, resignations of the good of the service in lieu of courts-martial, which results in a discharge characterization of other than honorable conditions.

Background

The North Dakota Military Funeral Honors program started in October 2006. Janette Fetch was hired as the state coordinator. Her background with Funeral Honors began several years ago, while still full-time in the North Dakota Army National Guard. She performed funeral honors for active-duty veterans and National Guard retirees. It was a volunteer program that conducted one or two funeral missions per month.

The current program provides more structure with regularly scheduled training to build confidence in members. Funding comes from the National Guard Bureau. Full-time personnel work within the program across the state along with an extended team of traditional Soldiers and Airmen.



COMPETITIVE SPORTS PROGRAM

The purpose of the Competitive Sports program is to hone the skills of the military profession through military competition. The North Dakota National Guard competes on the national and international stage in marksmanship, biathlon and marathon.

Marksmanship Program

Each unit in the North Dakota National Guard can organize a team of four Soldiers or Airmen as a competitive marksmanship team. These teams compete annually at the Adjutant General's Combat Marksmanship Sustainment Match in July. The top three teams advance to the regional Military Advisory Committee Match at Camp Guernsey, Wyo. The top two North Dakota National Guard teams move on to the national competition at the Winston P. Wilson Marksmanship Match in Little Rock, Ark. If a state team places in the top two places at the MAC, they receive an invitation to compete against the best teams from all of the military branches at the "All Army" Match in Ft. Benning, Ga. The North Dakota National Guard placed first at the MAC in 2012 and shot at the "All Army" Match, placing third. Sgt. Evan Messer won an individual match and placed third overall in the event. The following members are part of the "Chief's 50" – the 50 best shooters in the National Guard: Sgt. 1st Class Russell Gerhardt, Staff Sgt. Chad Engen, Sgt. Evan Messer, and Spc. Tyrel Hoppe.

Biathlon Team

North Dakota hosts as many as 15 skiers with skis, boots, poles and rifles for biathlon. The team has 16 members with three novice skiers. Anybody with great cardiovascular capability and good balance can be recruited for biathlon. It involves cross-country skate skiing (like hockey skating) and marksmanship. There are three events annually in which skiers train and compete. The North Dakota National Guard has won the Regional Championship four years straight and has won two National Championships (2010 and 2013). The following members of the North Dakota National Guard are on the "All Guard" biathlon team that competes internationally at military games around the globe: Maj. Eric Nordgren, 1st. Lt. Blake Hillerson, Tech Sgt. Danelle Card and Spc. Conrad Roberts.

Marathon Team

A National Guard Soldier or Airman must complete a full marathon in order to be considered for the North Dakota National Guard Marathon Team, with men running in four hours or less and women in four-and-a-half hour or less. The team consists of four male and four female runners and a coach, who is an alternate runner. All are the top runners in the state. The team competes in Lincoln, Neb., each May for one of 25 positions on the "All Guard" Marathon Team. In 2012, Capt. Jerod Tufte and Sgt. 1st Class Amy Wieser Willson qualified for the All-Guard Marathon Team, and in 2013 Sgt. Adam Walsvik was named an alternate for the team.



NORTH DAKOTA

ARMY NATIONAL GUARD

141st Maneuver Enhancement Brigade

The 141st Maneuver Enhancement Brigade was designed as a command and control headquarters with a multifunctional staff that is able to support maneuver operations. The Fargo-based brigade developed from the Army's transformation to a more modular force.

Leadership of the 141st MEB — the North Dakota Army National Guard's largest unit — changed hands Sept. 15, 2012, during a formal change of command ceremony at the Fargo Armed Forces Reserve Center. After leading the unit for two years, Col. Lannie Runck relinquished the unit colors to Col. Giselle "Gigi" Wilz before Soldiers of the 141st MEB's Headquarters and Headquarters Company, which is nearly 170 members strong.

Food service specialists with the 141st MEB's Headquarters and Headquarters Company breezed through state-level evaluations in June 2012, allowing them to move on to a regional competition for best Army field mess section. That got underway June 24, 2012, when judges contracted through the National Guard Bureau conducted intensive evaluations of the unit's cooks for the national Phillip A. Connelly Excellence in Army Food Service competition. The cooks were awarded the state Connelly Award just days before, on June 20, 2012.

1st Battalion, 188th Air Defense Artillery Regiment

Headquarters and Headquarters Battery of the 1st Battalion, 188th Air Defense Artillery Regiment includes about 120 Soldiers in Grand Forks trained to provide command and control to subordinate Avenger/Sentinel batteries as well as a maintenance detachment. Avenger/Sentinel batteries falling under headquarters contain about 60 Soldiers each with Battery A in Bismarck, Battery B in Grand Forks and Battery C in Fargo. Detachment D, which includes about 50 Soldiers, also is in Grand Forks and works to maintain the regiment's equipment.

In early 2012, three Soldiers with the 188th ADA returned from an intensive, nearly seven-week school at Fort Sill, Okla., with the rare designation of "Master Gunner" on the Avenger weapon system.

Staff Sgt. Shannon L. Klininski-Nelson, Drayton, N.D.; Sgt. Scott L. Hoffarth, Grand Forks; and Staff Sgt. Jordan L. Hart, Grand Forks; became the only Avenger Master Gunners in the state of North Dakota. The designation gives the Soldiers the right to wear specially designed Master Gunner black T-shirts and belt buckles as part of their duty uniform. They are considered Avenger system subject-matter-experts and are go-to Soldiers when it comes to training and mentoring others in the 360-member-strong battalion.

"In any combat arms battalion, the Master Gunner is the system expert who is respected by all in the unit," said Lt. Col. Jonathan J. Erickson, ADA commander at the time.

Erickson said that graduating from the Master Gunner School at Fort Sill is a prestigious honor as there is a 60 percent drop-out rate for participants.

From June 1-15, 2012, the 1-188th ADA had their annual two

week training in Grand Forks, N.D., at the Grand Forks Armed Forces Reserve Center. The two-week annual training consisted of Army Warrior Tasks, including medical training, communication training and battle drills for the unit's current mission in Washington, D.C.

Also in June of 2012, 1-188th Air Defense Artillery Soldier Spc. William Case was presented with the North Dakota Honor Guard Lanyard for participating in 50 burials. In addition, it should be noted that 10 Soldiers from Battery C, 1-188th ADA participate in the honor guard for the state.

From Aug. 7-12, 2012, the 1-188th ADA participated in the annual Avenger Live Fire Exercise at Range 91 in New Mexico.

The exercise's events included firing from the Man Portable Air Defense Systems and the Avengers for both day and night fire. The Soldiers taking part in the exercise qualified for it during a two-week annual training period in early June 2012.

During the live-fire exercise, 19 missiles were fired. Of those 19, the unit impressively scored 13 direct hits, 4 tactical kills, and only one missile malfunction and one miss.

More than six years after its return from a mission to Afghanistan, Battery A of the 1-188th ADA finally received tangible proof of one of the highest unit awards the Army can bestow for meritorious service.

On April 28, 2013, at a special send-off ceremony for members of the unit deploying to Washington, D.C., to protect the skies over the nation's capital, Battery A — represented by Lt. Col. Rob Fugere, 1st Sgt. Joshua D. Entzel and Spc. Douglas J. Eagon —





received the Meritorious Unit Award ribbon to display on the unit flag or guidon for all to see.

In May 2013, about 200 Soldiers from the 1-188th ADA left North Dakota for Fort Bliss, Texas, where they would begin a yearlong mission in support of the nation's defense.

The Soldiers eventually moved on to contribute to Operation Noble Eagle in the Washington, D.C., area. The mission involves collaborating with other Department of Defense agencies as part of the integrated air defense system designed to protect the airspace around the National Capital Region.

231st Brigade Support Battalion

More than 330 Soldiers serve in the 231st Brigade Support Battalion's units in southeastern North Dakota. Headquarters and Headquarters Detachment serves in Valley City, as does Detachment 1 of Company A, which performs water and fuel distribution, and Detachment 1 of Company B, which performs maintenance. Company A and B conduct the same missions as their respective detachments, but in Fargo.

Soldiers of Companies A and B of the 231st BSB got valuable experience during annual training in June 2012, testing water purification equipment off the shore of Lake Coe at Camp Grafton South.

Members of the Fargo- and Valley City-based units used a Tactical Water Purification System to suck up vast amounts of lake water and quickly turn it into potable water. Refueling tanker trucks also were on standby to assist.

Water purification is one of the unit's specialties, and Soldiers have received a lot of practical experience in that mission during state emergency operations, such as floods, in recent years.

Soldiers from Headquarters and Headquarters Company of

the 231st BSB conducted intense Army Warrior Task testing in July 2012 by incorporating a UH-60 Black Hawk helicopter in the training to give Soldiers realistic experiences with medical evacuation operations.

Dismounted patrols also were performed as Soldiers had to react to direct and indirect contact with simulated IEDs. The Soldiers also honed their skills with first aid and hand-grenade techniques.

The unit took on new leadership in August 2012, as Lt. Col. Lonnie Punton and Command Sgt. Maj. Joel Walsvik relinquished command to Lt. Col. Edward Johnson and Command Sgt. Maj. Eric Olerud.

In March 2013, nearly 40 members of the 231st BSB who took part in a U.S. Army Africa exercise in Cameroon, returned home as their Central African military counterparts began developing follow-on plans to use newly learned skills.

The exercise, Central Accord 13, partnered Cameroon's military with about 160 U.S. service members and soldiers from five other Central Africa nations to enhance aerial delivery as well as patient treatment and evacuation.

North Dakota's contingent served as the command and control element for the exercise, which Guardsmen spent months prepping for alongside others from across the U.S., Europe and Africa. Two liaison officers, Capt. Travis Hackey, West Fargo, N.D., and 1st Sgt. Bruce Newland, Grand Forks, N.D., arrived in Douala, Cameroon, Jan. 10 as preparations increased. The remainder of the North Dakota Guardsmen — who primarily serve with the Valley City-based 231st BSB — arrived Feb. 10 and 13.

191 Military Police Company

Nearly 170 Soldiers serve in the 191st Military Police Company (Combat Support) units, which include its Headquarters Company

in Fargo, Detachment 1 in Mayville and Detachment 2 in Bismarck.

During its 2012 annual training exercises, the 191st MP Co. unveiled a new portable vehicle arresting barrier (PVAB), vehicle lightweight arresting device (VLAD), and magnum spike strip, important non-lethal equipment that will help them stop unresponsive drivers. The devices can be quickly deployed, utilized and recovered, which is vital for the United States military's missions.

Elected and military leaders and well-wishers from throughout the state filled the Fargo Armed Forces Reserve Center on Oct. 27, 2012, to give their best to about 30 191st MP Co. Soldiers who were about to depart on a yearlong mission. The Soldiers were mobilized to Fort Bliss, Texas, for additional training before serving in Cuba with Joint Task Force Guantanamo.

Lt. Col. Mark Tibor, of Bismarck, N.D., led the mission, which included about 120 U.S. Army Reservists as part of the greater 1,000-personnel-strong mission at the Cuba base. Maj. William Nels, of Surrey, N.D., served as deputy commander while 1st Sgt. Dean Richter, of Bismarck, was North Dakota's senior noncommissioned officer on the deployment.

In June 2013, a number of Soldiers of the 191st MP Co. took their Army Physical Fitness Test to the next level during annual training at Camp Grafton Regional Training Center. After completing the APFT, which traditionally comprises pushups, sit-ups and a two-mile run, 10 soldiers participated in a physically demanding pre-screening for Air Assault School. The screening entailed a six-mile ruck march with a time hack of 90 minutes, an inspection of all equipment in their ruck sacks, and three hours of excruciating physical exercise all while under stress from the screening instructors.

All 10 of the Soldiers who participated met the standards to enroll in Air Assault School.

426th Signal Network Support Company

About 50 Soldiers support tactical and state networks by providing operational elements to engineer, install, operate, maintain and defend the theater/state network and extend the Defense Information Systems Network services to elements operating in the mission area. They also provide basic network management capabilities as well as network and communication support to state operations.

In June 2012, the Fargo-based 426th Signal Network Support Co. honed its skills in an intense operational exercise environment during annual training on and around the Camp Grafton Regional Training Center. The 426th SNS Co. have the capabilities to capture and transmit important operational information back to the decision-makers who need it — quickly and clearly.

In February 2013, 1st Lt. Blake Hillerson, 426th SNS Co., was among a North Dakota National Guard team that capped off a stellar biathlon season with a team championship at the 29th annual Chief of the National Guard Bureau Biathlon Championships.

Hillerson and 12 other North Dakota Soldiers and Airmen competed against their counterparts from more than 20 states Feb. 22-28 at Camp Ripley, Minn. It was the second time the North Dakota team has won the National Guard championship in four years, after just winning the Central Region Biathlon Competition for the fourth time in a row Jan. 23-27.

Also in 2013, 2nd Lt. Leah Grinsteinner, Fargo, N.D., received



the elite U.S. Army's Signal Corps Kilbourne Leadership Award. Named after Maj. Gen. Charles Kilbourne Jr., the award is one of the highest a signal officer can receive from the Signal Basic Officer Leadership Course.

The newly commissioned Grinsteinner, with the 426th SNS Co., received the award after graduating from the 20-week Signal Corps course in the spring of 2013. The course is designed to challenge as well as develop leadership skills in junior and staff officers. It focuses on professional development within the high-tech network systems and communication fields of the Army.

The Kilbourne Leadership Award is given to the officer who exemplifies the highest standards of military leadership. The officer is peer-nominated and board-selected on the basis of academics, physical fitness and leadership scores. During the multiday process of selection, the candidate is tested on a variety of skill sets.

817th Engineer Company (Sapper)

About 100 Soldiers serve as engineers with the 817th Engineer Company (Sapper), which is based in Jamestown. Sappers specialize in mobility, counter-mobility and survivability missions in support of maneuver forces.

In December 2011, Spc. Ryan Lindberg, 23, was named the "Best Warrior" out of all enlisted Soldiers in the entire Army National Guard — an achievement that put him head-to-head with the top



Soldiers from Army divisions around the world. He qualified for the competition after being named the best in his unit and then the best at brigade level, followed by the best in the state and then the best in the eight-state region. That's how he ended up at Fort Lee, Va., competing against regular Army Soldiers in what's been coined the "Super Bowl of Army competitions."

In March 2012, four Soldiers and one coach with the 817th Engineer Co. competed in the U.S. Army Small Arms Championship at Fort Benning, Ga. More than 500 Soldiers from the active-duty Army, Army Reserve and Army National Guard participated in the competition.

In April 2012, marksmen competed in the 41st Winston P. Wilson Championship at the National Guard Marksmanship Training Center at Camp Robinson, Ark. Three Soldiers from the North Dakota National Guard placed in the top 50, earning recognition as "Chief's 50" shooters.

North Dakota Guardsman Spc. Tyrel Hoppe, of the 817th Engineer Co., came out on top as best individual shooter in one event, with a first place in the reflexive fire match event. In this match, the shooter engages targets at 25 yards with an M-16 rifle from a standing position with the objective of scoring the most points. Hoppe placed 8th overall in the overall competition. Team "A" placed second in the Rapid Fire Engagement match in which the team lines up in the prone position with an M-16 rifle. The

objective is to clear all targets from 300 yards in the fastest time possible.

Team "A" consisted of Staff Sgt. Adam Gehlhar, Spc. Evan Messer, Spc. Levi Harrington and Spc. Tyrel Hoppe, all members of the 817th Engineer Co.

815th Engineer Company (Horizontal)

Responsible for horizontal construction, such as road building, the 815th Engineer Company (Horizontal) encompasses about 50 Soldiers in its Headquarters in Edgeley and another 110 across three detachments: Detachment 1 in Wishek and Detachment 2 in Lisbon.

In May 2012, Guardsmen from the 815th Engineer Co. Det. 2 started work on restoring an important 200-foot walking bridge in Fort Ransom, N.D.

The unit disassembled the old bridge, erected metal support beams on each side of the river, and then put up bracing and decking boards. The main unit of the 815th, out of Edgeley, N.D., took over the mission at the beginning of June for a second two-week stint of annual training. In the first few days on the job, Staff Sgt. Gene Anderson Jr., of Mandan, N.D., said the crew leveled the bridge deck and started work on the handrails and the south-side landing. The new bridge has a handicap-accessible ramp on the north side and a landing on the south end that's large enough for a wheelchair to turn around. It's also three feet higher than the former bridge, further distancing the bottom from any potential flood hazards below. The estimated six-week project only took the 815th about a month to complete.

Since 1975, the bridge had been the focal point of the community, Anderson said, as well as an important access for residents on the town's south end. A tree lodged in an ice jam that slammed against the bridge in 2010 changed all of that. At the time, a \$10,000 FEMA grant looked like it would help, but it wasn't enough to replace the bridge, which was twisted and mangled.

In June 2012, the 815th Engineer Co. completed a major project on Camp Grafton South Regional Training Center by constructing a Contemporary Outlying Location as part of the unit's annual training. The unit hauled more than 150,000 cubic yards of dirt in six weeks. Ninety percent of the project was complete when the unit's AT concluded.

In July 2011, the unit was activated to support flood operations in Minot. Soldiers reported to Minot within eight hours of activation and immediately began 24-hour operations to operate heavy equipment, raising the levees 3 feet in four days. The 815th Engineer Co. also responded to a levee breach, as a Quick Reaction Force, quickly building a contingency levee to stop the flow of water. The unit was activated for 10 days.

188th Engineer Company (Vertical)

A vertical construction unit, the 188th Engineer Company (Vertical) is based in Wahpeton with nearly 120 Soldiers and has another 50 Soldiers in an Oakes detachment.

Gov. Jack Dalrymple and Maj. Gen. David Sprynczynatyk, along with other elected and military leaders and community supporters filled the Claire T. Blikre Activities Center at North Dakota State College of Science on Oct. 7, 2012, to honor about 160 members of the 188th Engineer Co. The Soldiers received awards during the Freedom Salute ceremony, which recognized their efforts during a yearlong deployment to Kuwait.



During the Soldiers' time in Kuwait, they dedicated numerous hours to assist with the drawdown from the war in Iraq as well as provided construction support on dozens of projects. More than 160 missions were completed, including eight trailer renovations and construction of a dining facility and theater. More than 83,000 hours were spent doing construction and another 3,000-plus hours were spent operating equipment.

In April 2013, the 188th Engineer Co. dominated the annual Army Engineer Regiment and Society of American Military Engineers-sponsored awards in the National Guard division by claiming four of the five top military honors.

The 188th was selected as the 2012 Itschner Award winner, awarded to the best engineer company each year in three categories: U.S. Army, Army Reserve and Army National Guard. It is named in honor of Army Lt. Gen. Emerson C. Itschner, the 39th chief of the U.S. Army Corps of Engineers. Besides being recognized as the best engineer company in the Army National Guard, the 188th Engineer Company Soldiers captured the Sturgis Medal, "Best Engineer Platoon Leader (Grizzly)" and "Best Engineer Warrant Officer Award" for 2012. Maj. Gen. David Sprynczynatyk attended the award presentation at Fort Leonard Wood, Mo., April 19, 2013.

"Never before has one of our units won so many awards simultaneously," Sprynczynatyk said. "The Soldiers of the 188th Engineer Co. have earned these military distinctions through their outstanding efforts and devotion to duty while deployed as well as their operations within the state. Their dedication and commitment to excellence is an inspiration to all of us."

835th Asphalt Team & 897th Concrete Team

About 40 engineers specializing in asphalt make up the Carrington-based 835th Asphalt Team, while a dozen Soldiers comprise the 897th Concrete Team of engineers that drill in Carrington and specialize in concrete.

In July 2011, the 835th and 897th Engineer Teams were part of the flood fight in both Bismarck and Minot for two weeks each. The Soldiers were tasked with many missions, including dike patrol, dike and debris removal and sling load operations. There also were select Soldiers stationed at various locations to assist the local authorities in the event of an emergency.

In June 2012, the 835th and 897th Engineer Teams worked with the 188th Engineer Company of Wahpeton, N.D., on construction of hutments on Camp Grafton Regional Training Center. The unit built forms and poured concrete slab floors for the base on which the hutments were set.

In Sept. 2012, Soldiers from the 835th and 897th Engineer Teams convened in Dickinson with equipment, expertise and a willingness to perform hard work. There they worked to enhance the quality and operational capacity of the Dickinson motor pool.

Staff Sgt. Reese Douglas, squad leader and noncommissioned officer in charge of the project, said the teams worked well together in planning and executing the construction of a 25-by- 85-foot concrete slab.

"We have a great crew," Douglas said. "By the time we're done here, our teams will have had a good training experience and the motor pool will have a place to put a maintenance tent. They won't



be working in the dirt and mud anymore.”

This is just one of the many improvements, “through troop labor” and in coordination with the North National Guard’s Facilities Branch, being made to the motor pool, which serves the 816th Engineer Company (Horizontal). In 2011, the entire motor pool area was resurfaced using 816th operators and equipment, which provided training as well as an area for storage and maintenance. Moving forward, the unit hoped to see the addition of a permanent power source and lighting in the motor pool.

68th Troop Command

The Bismarck-based 68th Troop Command is a command and control headquarters for more than 1,400 Soldiers who fall under three battalions and 25 subordinate companies or detachments. The primary mission and focus of the unit is to provide command and control as well as training, administrative and logistical support when and where required to maintain readiness for domestic or international missions. The unit trains to support all state and national missions as they arise. It also is in place to assist with any requirements requested/required by subordinate units.

During this biennium, the 68th Troop Command was actively involved in direct support missions involving the deployment activities of the 818th Engineer Company (Sapper) and the 1919th Contingency Contracting Team, which both deployed to Afghanistan, as well as the 1st Battalion, 112th Aviation Regiment (Security and Support) that deployed to Kosovo. Troop Command is preparing additional units for deployment. Company C, 2nd

Battalion, 285th Aviation Regiment will deploy to Kosovo and the 814th Medical Company (Area Support) is preparing to deploy to Afghanistan in early 2014.

This biennium, 68th Troop Command remained ready to help in any statewide emergency needs, to include flood or fire. The unit activated and was fully engaged as Task Force West during the historic floods of 2011 in North Dakota. Troop Command Soldiers were responsible for the command and control of the entire task force at the peak of the state active duty mission. The unit directly supported the severe flooding in the Mouse and Missouri River valleys, which included Troop Command providing logistical, administrative and operations support for traffic control points, patrols, sandbagging operations, etc. The historic floods displaced more than 10,000 people in the Minot area with a flood level 6 feet higher than the flood of 1969.

In March 2013, the unit conducted a scenario-based weekend training event that provided specific training to all unit members in their area of responsibility so they are ready to do their specific jobs in the event of an emergency or activation. This event ensures the unit is trained to provide outstanding support during any state active duty emergencies.

The Soldiers of Troop Command typically have more years in service compared to other units and bring a vast amount of experience to the table. Troop Command generally does not accept non-prior service enlistments and recruits Soldiers with a more diverse organizational understanding.



1st Battalion, 112th Aviation Regiment (Security and Support)

The 1-112th operates and maintains UH-60 Black Hawk, OH-58 A/C Kiowa (as of 2012, the Kiowa no longer is operated by the North Dakota National Guard) and UH-72A Lakota helicopters. Two flying units fall within the battalion: Company A of the 1-112th and Company C of the 2nd Battalion, 285th Aviation Assault Regiment. The units operate the Black Hawks primarily for troop movement and internal/external load transport. The primary use of the Kiowas was for the North Dakota National Guard's Counterdrug Program. The Lakota is ideally-suited for logistics and missions in support of homeland security, emergency response and medical evacuations.

At the end of the last biennium, a large portion of the North Dakota National Guard was engaged in a historic flood battle across multiple locations within the state. Aviation assets from the 1-112th played a critical role in protecting infrastructure and homes in local communities during that fight. In 2011, from May 23 to Aug. 12, aviation Soldiers completed:

- 169 aviation missions flown in UH-60 Black Hawk and OH-58 Kiowa helicopters
- 328.4 hours spent in the air during aviation support for flood operations

The Battalion's Headquarters and Headquarters Company deployed in support of a NATO peacekeeping mission in Kosovo from September 2011 through September 2012. The Soldiers were part of an aviation task force comprised of units from North Dakota, Wyoming, Wisconsin and New Jersey. Its mission was to

provide aviation support to preserve a safe and secure environment and freedom of movement for all throughout Kosovo.

While deployed, the Aviation Task Force flew more than 2,800 accident-free hours, transported more than 2,600 passengers and 238 tons of supplies and equipment, completed 30 medical evacuation missions to transport 37 Soldiers or contractors to a higher level of care, and trained nearly 5,000 U.S. and multinational soldiers on how to safely load and unload a lift and medical evacuation aircraft.

Lt. Col. William Watson, of Bismarck, N.D., commanded the unit, while Command Sgt. Maj. Robert Schuchard, of Jamestown,





N.D., served as the senior enlisted leader.

For the first time in the North Dakota Army National Guard's history, its aviation assets, headquartered in Bismarck, N.D., also began operations from Fargo, N.D.

One Black Hawk with four full-time crew members began working from the city. A Lakota also operates there on a rotational basis with Bismarck. Army National Guard aviation assets have operated from Bismarck since 1958. Two additional Black Hawks are expected to call Fargo home by 2014, when an anticipated medical detachment with nearly 30 personnel should be added.

The battalion, in 2012, welcomed four UH-72 Lakota helicopters into its inventory, which are specifically designed for security and support battalions throughout the U.S. Two of the helicopters were blessed by Native American spiritual leader and elder George Ironshield, of the Standing Rock Sioux Tribe, during a dedication ceremony in Bismarck.

Also in 2012, aviation Soldiers assisted the U.S. Customs and Border Protection on the southwest border of the U.S. in Arizona and Texas. Eight Soldiers — two pilots and one crew member at a time — served on one- to three-month rotations on the border along with an OH-58 Kiowa helicopter. They provided about 570 hours of support to in the first six months of the mission. From March through October of 2012, North Dakota Soldiers seized 15,656 pounds of drugs and apprehended 1,077 people, as well as conducted 10 search and rescue missions.

Maj. Paul Helten, of Bismarck, assumed command of the battalion from Lt. Col. Jerry Anderson in January 2013.

Detachment 42, Operational Support Airlift

Detachment 42 is a small, highly specialized unit with eight Soldiers operating the U.S. Army C-12 Huron turboprop fixed-

wing airplane. The mission is to provide short-notice transport/support of personnel and logistical airlift requirements for the North Dakota National Guard and the Department of Defense worldwide.

The aviation Soldiers of the Bismarck-based Detachment 42 deployed in support of Operation Enduring Freedom to Afghanistan in January 2013.

The small but highly specialized aviation unit flew King Air 300 aircraft equipped with Medium Altitude Reconnaissance Surveillance System platforms. Their mission was to provide aerial surveillance functions for units on the ground.

Under the leadership of Chief Warrant Officer 4 Travis R. Bridwell, of Bismarck, N.D., unit commander, and 1st Sgt. Russell K. Garrett, of Pick City, N.D., senior noncommissioned officer for the deployment, the Soldiers joined fixed-wing detachments from Maine, Arkansas, Utah, New Mexico and Puerto Rico to make up Task Force ODIN in Afghanistan. ODIN stands for observe, detect, identify, neutralize.

Soldiers also supported flood operations in 2011 by providing short-notice transport of personnel and equipment throughout North Dakota and the Midwest.

2nd Battalion, 285th Aviation Assault Regiment

About 40 Soldiers comprise the small units within the 2-285th, which operates and maintains UH-60 Black Hawk helicopters out of Bismarck. The small units under its umbrella include Detachment 2 of the 2-285th Headquarters and Headquarters Company, Detachment 2 Aviation Maintenance Company of the 2-285th and Detachment 2 Forward Support Company of the 2-285th.

With its 1-112th Aviation Regiment counterparts, the 2-285th had a chance to train on the Aviation Combined Arms Tactical Trainer, or AVCAT'T, in 2013. The simulator allows Soldiers to

conduct realistic situational training exercises and rehearsals. The AVCATT's reconfigurable, manned models or simulated cockpits can be reconstructed to simulate several different types of helicopters, including the CH-47 Chinook, AH-64 Apache Longbow, UH-60 Black Hawk and OH-58 Kiowa.

116th Public Affairs Detachment

The 116th Public Affairs Detachment, in Bismarck, N.D., consists of eight military journalists who tell the North Dakota National Guard story. Assigned Soldiers support the North Dakota National Guard's event and mission coverage requirements while training for their wartime mission. Their strategic communications involve telling the North Dakota National Guard story, providing timely information during times of crisis, and documenting North Dakota National Guard personnel, equipment and missions.

During the biennium, the 116th PAD trained new personnel and worked to enhance the skill sets of veteran unit members through challenging, hands-on, real-time training by conducting public affairs coverage across North Dakota and the United States. Select members also participated in the North Dakota State Partnership Program by traveling to Ghana, Africa, to write stories and produce video about units doing training as well as the partnership program and human relationships that are formed from the SPP bond.

In April 2011, the 116th PAD was once again deep into its mission as it provided on-site coverage during the historical flooding that year. The unit's duties were to perform media facilitation to local, state, national and international media and to escort civilian media members throughout the flooded areas to provide important information for quick dissemination to the public in addition to providing information on what the North Dakota National Guard was doing to provide flood relief and security. The 116th PAD also documented the flood and generated fact sheets about the flood as well as human interest stories that were shared worldwide.

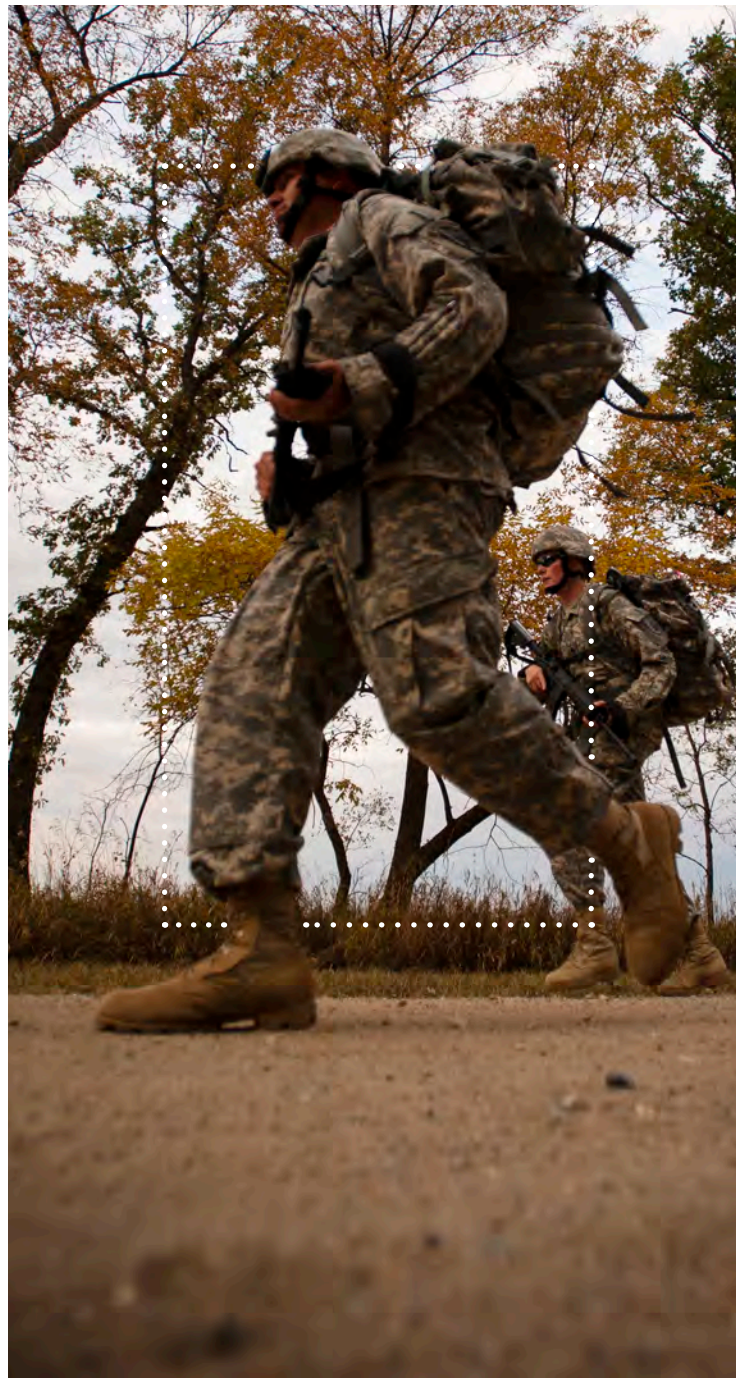
The unit covered units that mobilized and then later demobilized as well as community Freedom Salutes across North Dakota to welcome Soldiers home.

In March 2013, the North Dakota Guardian, a monthly magazine produced by the North Dakota National Guard's Public Affairs Office and edited by 116th PAD member, Staff Sgt. Eric Jungels, of Bismarck, won top honors across the entire National Guard Bureau media contest in the magazine-format publication category. It is the first time the magazine, which has been produced since 2007, took top honors in this highly competitive category, although it placed second during 2012's competition. The National Guard Bureau Media Contest consists of entries encompassing Army National Guard Soldiers and Air National Guard Airmen from 54 states and territories.

136th Combat Sustainment Support Battalion

About 75 Soldiers from Headquarters and Headquarters Company of the 136th Combat Sustainment Support Battalion, out of Devils Lake, N.D., are trained in providing command and control structure for assigned or attached units. The unit can provide sustainment at all three operational levels of support: strategic, operational and tactical, with any configuration of modular units assigned or attached within their command and control structure to reach commander's intent.

In July 2011, members of the 136th CSSB spent 21 days supporting flood response efforts in Ward County.



In June 2012, 136th CSSB Soldiers attended Battle Command Sustainment Support System (BCS3) Training to become more knowledgeable in tracking systems. BCS3 has been used in Afghanistan to track commodities throughout the theater of operations.

In the fall of 2012, the 136th CSSB moved into the newly renovated Camp Grafton Readiness Center, which provided an additional 34,000 square feet of offices and classroom area to support Soldiers' needs.

From January-March 2013, the unit participated in Flintlock 2013. Hosted each year by a different government in Western Africa, Flintlock is an African-led military exercise focused on security, counter-terrorism and military humanitarian support to outlying areas. In February, Mauritania hosted the exercise, which has taken place every year since 2005.

Twenty-six N.D. Soldiers provided logistic and administrative support for the exercise, where U.S. and Western partner-nation military members shared techniques on shooting tactics, medical response, rigger operations and more with African partner-nation soldiers. The U.S. also provided mentorship on effectively managing day-to-day support and operation centers.

132nd Quartermaster Company (Water Purification and Storage)

Comprised of 200 Soldiers and headquartered in Grand Forks with detachments in Bottineau, Rugby and Cando, the 132nd Quartermaster Company (Water Purification and Storage) can provide as much as 720,000 gallons of potable water daily.

The unit is employed in division, corps and theater support areas and may operate independently based on availability of water sources. The unit's water storage section can provide potable water storage capability at six independent sites, providing a 1.6 million gallon potable water storage set capable of being broken down into four independent 400,000 gallon storage sets.

In July 2011, members of the 132nd Quartermaster Co. spent 21 days supporting flood response efforts in Ward County.

In May 2013, the unit sent water purification and storage volunteers to Cavalier, N.D., to assist in flood efforts there.

133rd Quartermaster Detachment (Hoseline)

The 133rd Quartermaster Detachment, Grafton, N.D., is comprised of more than 20 Soldiers capable of distributing potable water to corps- and theater-level units.

The unit is able to transport as much as 720,000 gallons of water as far as 10 miles per day by hoseline. The unit's Tactical Water

Distribution Team coordinates and controls water distribution of potable water in arid conditions and identifies water sources and locations for water point operations.

In July 2011, members of the 133rd Quartermaster Det. spent 21 days supporting flood response efforts in Ward County.

134th Quartermaster Detachment (Hoseline)

The 134th Quartermaster Detachment, Cavalier, N.D., is comprised of more than 20 Soldiers capable of distributing potable water to corps- and theater-level units.

Like the 133rd Quartermaster Det., the 134th Quartermaster Det. is capable of transporting as much as 720,000 gallons of water as far as 10 miles per day by hoseline.

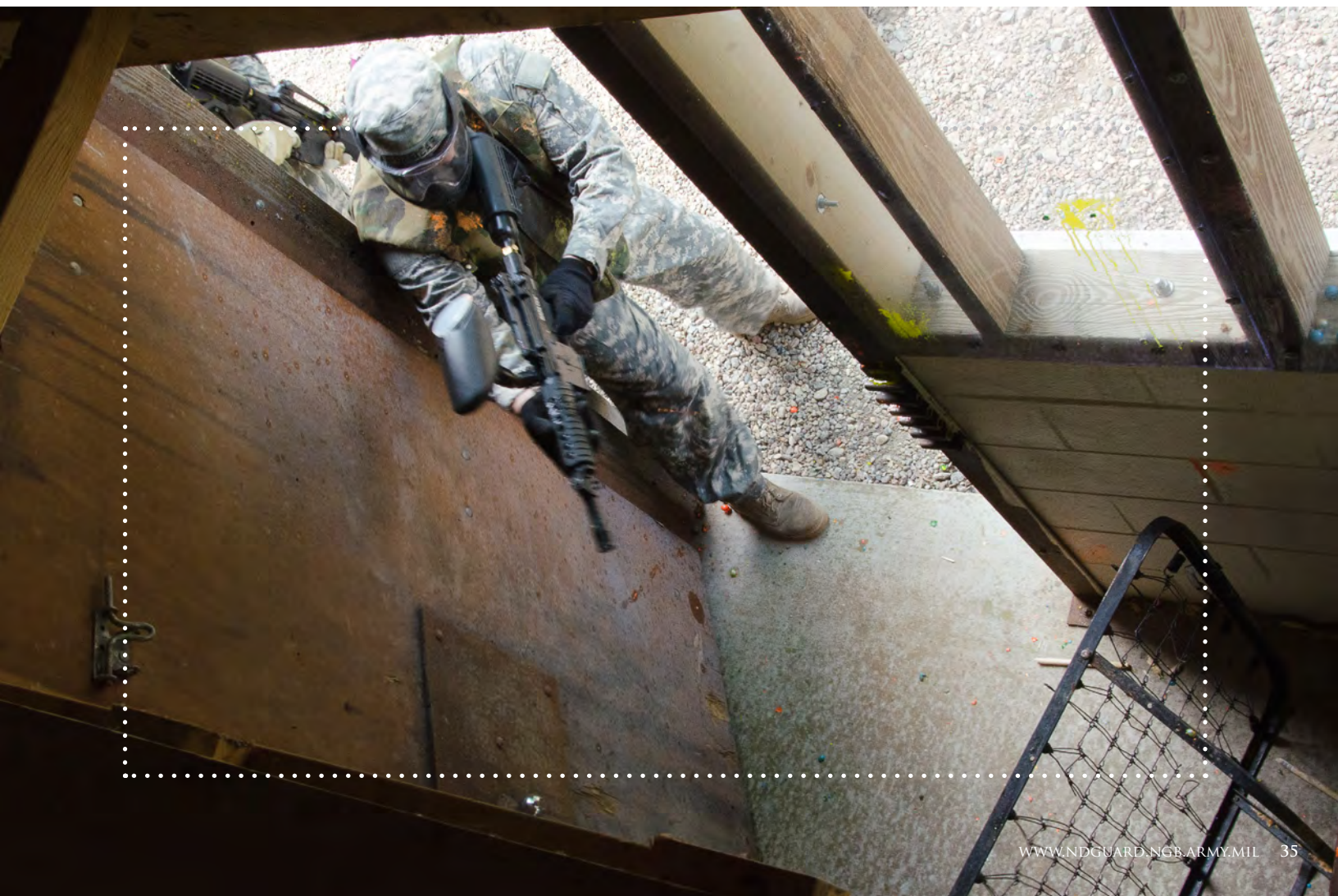
In July 2011, members of the 134th Quartermaster Det. spent 21 days supporting flood response efforts in Ward County.

In May 2013, the unit participated in flood-fighting efforts and acted as the reception station for Soldiers and equipment supporting the city of Cavalier.

3662nd Maintenance Company

The 3662nd Maintenance Company, headquartered in Devils Lake with a detachment in Bismarck, is comprised of 180 Soldiers. The unit provides command and control of assigned platoons, modules and teams to provide maintenance.

The unit is capable of providing sustainment maintenance of automotive vehicle systems — both tracked and wheeled, ground support equipment (power generation, utility, construction, quartermaster and chemical equipment), armament and fire-control equipment.





In May, June and July 2011, the company served on state active duty to assist with flood operations in Bismarck and Minot. The company was able to respond with more than 100 Soldiers to support sandbag making, loading, hauling and placement; levee patrol; levee plastic emplacement; traffic control; multi-function response teams; law enforcement support; and pump monitoring. Soldiers from the 3662nd Maintenance Co. patrolled the mandatory evacuation zones in Minot in support of flood operations in 2011.

In July 2011, members of the 3662nd Maintenance Co. spent 21 days supporting flood response efforts in Ward County.

In November 2011, unit member Master Sgt. Alan Peterson, the last North Dakota National Guard Vietnam Veteran to retire, received the North Dakota Legion of Merit award for dedicated service to the state.

In May 2013, the unit sent maintenance volunteers to Cavalier, N.D., to assist in flood efforts there.

164th Engineer Battalion

The 164th Engineer Battalion, based in Minot, N.D., commands units from across central and western North Dakota. Those units include 164th Headquarters and Headquarters Company in Minot; the 164th Engineer Battalion Forward Support Company based in Minot; the 816th Engineer Company (Horizontal) based in Dickinson and the unit's detachment in Mott; the 818th Engineer Company (Sapper) based in Williston and the unit's detachment in Hazen; the 957th Multi-Role Bridge Company in Bismarck; and the 769th Engineer Detachment (Survey and Design) in Minot.

Members of the battalion supported flood operations across the state, beginning in April 2011 and concluding in July of 2011.

Soldiers supported city and state agencies and vetted potential contractors requesting state licenses to provide services following the damaging floodwaters.

The 164th Engineer Battalion's leadership team changed during the biennium. First, in February 2012, Command Sgt. Maj. David Lien replaced Command Sgt. Maj. Brad Heim as the 164th Engineer Battalion's senior enlisted leader. In June 2012, Lt. Col. Jackie Huber assumed command of the battalion, replacing outgoing commander, Lt. Col. Paul Harron, who was selected to attend the U.S. Army War College. Huber previously commanded a battalion in the 164th Regional Training Institute.

164th Forward Support Company

The 164th Engineer Battalion's Forward Support Company's primary mission is to provide logistical support to other units. Based in Minot, the unit is comprised of about 90 Soldiers.

In 2012, the 164th FSC began receiving new equipment that would drastically increase the unit's combat and state emergency forward support capabilities. The 164th FSC received the Blue Force Tracker, a program capable of tracking convoys. The unit also received fuel trucks, kitchen supplies and maintenance equipment. Members of the 164th FSC rehearsed logistical convoy operations and flat rack transfers with the new equipment.





769th Engineer Detachment (Survey and Design)

The Minot, N.D.-based 769th Engineer Detachment (Survey and Design)'s primary mission is to conduct, prepare and provide planning studies and tests for identified engineer projects, as well as project cost estimates.

The 769th received federal recognition in December 2011, meaning that it officially became a North Dakota National Guard unit during the biennium.

Since then, the unit has been working diligently to recruit, equip and train members of this highly technical unit. In addition to surveying and designing engineer projects, Soldiers of the 769th train on all aspects of engineer construction.

816th Engineer Company (Horizontal)

The 816th Engineer Company (Horizontal)'s primary mission is horizontal construction. Based in Dickinson with about 100 Soldiers, the unit has a detachment in Mott with about 50 Soldiers. The company falls under the 164th Engineer Battalion.

As one element of their training during the biennium, the 816th Engineer Co. completed an Innovative Readiness Training project. The training project was a joint venture with the Cankdeska Community College in Fort Totten and included building an access road to the college from a major highway.

818th Engineer Company (Sapper)

More than 100 Soldiers serve as engineers with the 818th Engineer Company (Sapper), which is based in Williston and has a

detachment in Hazen. The company falls under the 164th Engineer Battalion.

During the biennium, the 818th Engineer Co. received official mobilization orders and began training for the upcoming deployment at Fort Leonard Wood, Mo.

In April 2012, nearly 100 unit members were mobilized and reported to Fort Bliss for additional training. The unit assumed a dangerous and critical route clearance mission as part of Task Force War Hammer in Afghanistan in July 2012.

On Dec. 3, 2012, while conducting a route clearance mission, Sgt. 1st Class Darren Linde and Pfc. Tyler Orgaard were killed in action when an improvised explosive device struck their vehicle in southern Afghanistan. Another Soldier from the unit, Spc. Ian Placek, was wounded in the attack.

During the deployment, the 818th cleared more than 10,000 kilometers of main supply routes and eliminating more than 30 improvised explosive devices.

In March 2013, 818th Engineer Co. Soldiers reunited with family and friends when they arrived home to North Dakota.

Individual awards from the 818th Engineer Co. deployment include:

- 3 Purple Hearts
- 18 Bronze Star Medals
- 1 Meritorious Service Medal
- 70 Army Commendation Medals
- 12 Army Achievement Medals
- 33 Combat Action Badges



957th Engineer Company (Multi-Role Bridge)

About 183 Soldiers serve in the Bismarck, N.D.-based 957th Engineer Company (Multi-Role Bridge), which falls under the 164th Engineer Battalion. The 957th conducts bridging operations including transportation, assembly, retrieval and maintenance of all standard U.S. Army bridging systems. The unit's secondary mission is to provide transportation of palletized loading system configured cargo in support of worldwide contingencies and operations within the state of North Dakota.

The unit conducted field training exercises at Kimball Bottoms, south of Bismarck, on a number of occasions from 2011-13.

In July 2012, Soldiers visited Camp Ripley, Minn., for aggressive field training, where Guardsmen completed a full closure on the Mississippi River that allowed an M1 Abrams tank to cross.

As the biennium ended, the 957th Engineer Co. fielded new bridges. The unit continues to train on both the Heavy Dry Support Bridge and the Assault Float Bridge.

188th Army Band

The 188th Army Band, Fargo, N.D., is comprised of about 40 Soldiers. The entire unit performs together as a concert and a marching band. The unit's Soldiers also divide into smaller musical performance teams: Three Time Rule rock and country band, Blues in Green variety band, Clarion of Freedom ceremonial band, Full Battle Rattle brass quintet, as well as various-sized jazz ensembles and a woodwind quintet. The 188th Army Band's mission is to "provide music throughout the full spectrum of military operations

and instill in our Soldiers the will to fight and win, foster the support of our citizens, and promote our national interests at home and abroad."

During the biennium, unit members, together with the state historian, successfully traced the 188th Army Band's official lineage back to August 13, 1887, when the Band, 1st Dakota Infantry, served the Dakota Territorial Militia out of Valley City. The unit commemorated its long history by commissioning a piece of concert band literature titled "Salute" by Valley City native Jocelyn Hagen. The unit performed the piece during a 125th Anniversary Tour across the state in 2012.





The 188th Army Band was nationally recognized in 2012 for having the sixth highest operational tempo of all 52 Army National Guard Bands during the 2011 training year.

Four Soldiers of the band also earned national recognition individually. Sgt. Christopher Hanson stood out among all five service branches, including both active-duty and reserve components, to earn the 2011 Finley R. Hamilton Outstanding Military Musician Award. Competing against peers from more than 70 Reserve Component Army Bands in the nation, Sgt. DeAnn Fylling earned the 2011 Junior NCO of the Year award; Spc. Aaron Bedford was named runner-up 2011 Soldier of the Year, and Spc. James Landman earned the 2012 Soldier of the Year award.

The unit worked with high schools and universities across the state to perform “Music in the Schools” concert tours, conducting symposiums, educational outreach events, and master classes.

Band members served service members and veterans with musical support at Freedom Salutes, send-offs, holiday events, military ceremonies and balls, and the North Dakota Veterans Home. They performed in large and small communities with group performances for events such as community quasi-centennial celebrations and parades, summer concerts in the park, memorial services and the Governor’s Inaugural Ball.

814th Medical Company (Area Support)

About 40 Soldiers in Bismarck provide area support through the 814th Medical Company, and another 40 do the same as part of its Detachment 1 in Grand Forks.

The unit participated in the North Dakota Guard’s emergency flood response in 2011 in the Bismarck-Mandan areas.

In January 2013, the unit was notified of a possible mobilization by their leadership.

If mobilized, about 65 Soldiers would serve in support of Operation Enduring Freedom (in Afghanistan) in early 2014 for up to one year. This would be the unit’s first mobilization in support of the Global War on Terrorism, although the 814th served on overseas deployment training exercises in Ghana and the Democratic Republic of Congo in recent years. The unit’s missions include triage and medical evacuation, providing emergency trauma services as well as operating troop medical clinics.

“The 814th Medical Company offers extensive depth and professional competence through medical experience and exercises that will make them successful during their mission,” said Maj. Gen. David Sprynczynatyk. “As always, their families, friends and employers will be fundamental to their success in a yearlong deployment.”

1919th Contingency Contracting Team

The 1919th Contingency Contracting Team, out of Bismarck, N.D., is capable of performing purchasing and contracting for critical missions and is comprised of four Soldiers with highly specialized skills in the contracting field.

The unit spent the early part of the biennium preparing for a deployment to Southwest Asia. The Soldiers trained at Camp Grafton Training Center and worked toward unit validation for



their impending mission.

The unit then went on to train on planning, issuing and closing contracts for supplies and services at their mobilization station, Camp Shelby, Miss., before deploying to Afghanistan and Qatar in December 2012. While overseas, the unit provided direct support to U.S. forces, civilian contractors and foreign businesses.

The unit is scheduled to return home from the deployment in the fall of 2013.

Camp Grafton Training Center

Camp Grafton Training Center is located south of Devils Lake, N.D., along the shores of a 150,000-acre lake that bears the same name. The Training Center's primary live-fire ranges and maneuver training areas are at Camp Grafton, South Unit, about 40 miles south of the main camp, and consist of 10,000 acres that provide a tremendous training area for open-area combat arms, maneuver, demolitions and bridging operations. In addition, there are four local training areas situated throughout the state.

Camp Grafton Training Center is one of the most desirable locations for military units nationwide to conduct training. Law enforcement agencies in the region, state and local agencies, and universities in North Dakota also train there. This is a direct result of the vision to be recognized as one of the nation's premiere National Guard training centers, focused on world-class training facilities, ranges, customer service and quality of life. The installation is staffed by skilled professionals ready to meet the diverse challenges of the 21st century.

Camp Grafton Training Center and the North Dakota National Guard continue to pursue an aggressive plan to ensure relevance in the future. Soldiers, Airmen and civilians who train at Camp Grafton deserve the best facilities, ranges and training areas possible. Staff members work diligently to maintain Camp Grafton as a "Jewel on the Prairie." Because of this, Camp Grafton was able to maintain a steady output of nearly 170,000 workdays through the last biennium.

The past two years saw continued growth and improvements at Camp Grafton. The new \$12 million Readiness Center addition/alteration project was completed. Several facilities and training areas throughout the training center also were modernized. These improvements directly correlate to the continual efforts to develop the best training environment for Soldiers, Airmen and civilians.

Camp Grafton uses state-of-the-art technology to train Service members, law enforcement and civilians. Wireless classrooms, weapons simulators, convoy trainers and urban terrain structures are available for use by military and civilian alike. Staff members continue to upgrade simulation systems, including Virtual Convoy Operations Trainer, Humvee Egress Trainer, and Engagement Skills Trainer. Several mobile training teams also travel to units across the state, bringing simulations to other locations.

Several North Dakota National Guard units conducted training at Camp Grafton this biennium. The capstone events were the 141st Maneuver Enhancement Brigade external evaluation exercise in 2012 and a pre-mobilization validation exercise for the 1st Battalion, 188th Air Defense Artillery Regiment in 2013.



Outreach to units and agencies outside of the North Dakota National Guard continues to provide excellent training opportunities for nontraditional users. In 2012, the 130th Engineer Battalion (Puerto Rico National Guard) conducted annual training with more than 300 Soldiers at Camp Grafton. Throughout the biennium, active-duty Air Force units from the Minot and Grand Forks Air Bases trained at Camp Grafton, using facilities, ranges and other training areas for more than 110 days in the biennium. Several state agencies, including the North Dakota Department of Transportation, North Dakota Department of Corrections and Lake Region State College, regularly use Camp Grafton to train personnel. Other agencies, including federal, state, county, and local law enforcement, also train at ranges and Military Operations in Urban Terrain facilities.

Camp Grafton continues to promote environmental stewardship and energy reduction. Energy use dropped by nearly 10 percent in the biennium through a concerted effort in improving energy efficiency, insulating buildings, eliminating unnecessary outside lighting, and turning off buildings when not in use.

The environmental office partnered with North Dakota State University in developing an integrated pest management plan to control leafy spurge and other weeds using environmentally friendly methods, with a significant decrease in chemical controls. Camp Grafton also took advantage of opportunities to work with civilian agencies on projects such as tree planting, cultural resource studies, and amphibian and land use research.

Camp Grafton personnel continue to perform community

outreach and support community and service groups and organizations in numerous ways. Staff host Boy Scouts, Civil Air Patrol, Junior Reserve Officer Training Corps, congressional delegations, Employer Support of the Guard and Reserve groups, and legislative visitors. Several staff members are involved in local community organizations, and there's regular interaction with local officials, neighboring landowners, and community leaders. The Military Affairs Committee, a subcommittee of the Devils Lake Chamber of Commerce, hosts monthly meetings, during which staff speaks with community leaders. Finally, every year Camp Grafton hosts a Fallen Soldiers Walk/Run. This event starts in Devils Lake and ends at Camp Grafton and raises funds for the North Dakota Tragedy Assistance Program for Survivors.

Camp Grafton Range/Simulator Use

<i>Type</i>	<i>FY2012-13</i>
Simulations	16,020 users
Weapons Ranges	6,358 users
Military Operations in Urban Terrain	3,428 users
Unmanned Aerial Systems	59 sorties

164th Regiment's Regional Training Institute

The mission of the 164th RTI, Devils Lake, N.D., is to provide TRADOC-approved (U.S. Army Training and Doctrine Command) military occupational specialty and Noncommissioned Officer Education System training as well as Quality Assurance of Engineers training nationwide. It conducts Officer Candidate



School, primarily for in-state Soldiers, and trains Army food service and water treatment specialists (92G and 92W MOSs). Classes prepare Soldiers to be trained and ready leaders capable of supporting both their wartime and peacetime missions.

The past two years have seen vast growth at the 164th Regiment. Since moving into a new building in 2010, the school has seen growth in the number of courses being offered, in addition to the 23 classes currently taught: 12B10 Combat Engineer, 12B30 Combat Engineer, Advanced Leader Course, 12B40 Combat Engineer, Senior Leader Course, 12C10 Bridge Crewmember, 12C30 Bridge Crewmember, 12C40 Bridge Crewmember, 12H30 Construction Supervisor Advanced Leader Course, 12H40 Construction Supervisor Senior Leader Course, 12K10 Plumber, 12N10 Heavy Equipment Operator, 12N30 Heavy Equipment Operator, 12N40 Heavy Equipment Operator, 12R10 Electrician, 12T10 Technical

Engineer, 12W10 Construction Specialist (Masonry), 92G10 Food Service Specialist, Army Basic Instructor Course, Small Group Instructor, and Officer Candidate School. The RTI has added the capability of teaching 92W10 Water Purification Specialist, 12T30 Surveyor Advanced Leader Course and, for the first time in three years, Officer Candidate School Phase II.

RTI staff has also conducted many facility and training area improvements. The 92G Food Service Specialist school is doubling the capability of the school from 12 students per class to 24. The local training area for horizontal engineering has expanded by 33 percent and the bridge park expansion in Training Areas 11 and 13 will allow the RTI to train on any bridge in the Army inventory within a 500-meter area. With the pending arrival of the Acrow bridge and future receipt of the Maybey-Johnson and other Line of Communication-Bridges, the 164th RTI and Camp Grafton Training Center will be postured for a world-class bridge park.

Additionally, there have been dynamic improvements to the Urban Breach Range at Camp Grafton South. The old skeleton frames for door demolition were replaced with actual Southeast Asia Huts. The RTI also is working toward the final approval phase for teaching the 12T30- and 40-level technical engineer courses by certifying current instructors.

The RTI continues to provide the best training to units and deploying units. During the past two years, it has been requested by National Guard Bureau to provide 17 Mobilization Pop-Up courses for units on a short deployment timeline. In addition, it will be receiving 12 Virtual Training Suites to greater enhance the heavy equipment training capabilities of the RTI. The RTI will be the test site for the first such training sets in the Army inventory; the sets are scheduled to arrive fall of 2013.

An initiative that has gained traction lately is that of ensuring Soldiers receive comparable civilian equivalence for skills they have learned and executed during their military careers. The RTI has established communication with Bismarck State College and the North Dakota Plumbing and Electrical Boards to gain credit for Soldiers in those related fields for job experience and the potential to receive certificates or hours toward their journeyman license. The RTI also continues to work with Fort Leonard Wood, Mo., to gain certification for eligible Soldiers in project management licensure.

The RTI also continues its partnership with the Ghanaian Engineer School. Two Instructors from the Ghana Engineer Training School integrate into the Regional Training Institute twice yearly at Camp Grafton Training Center. The purpose of this ongoing event is to familiarize Ghanaian and U.S. engineer instructors with each other's instructional procedures. This event is part of a two-part exchange focusing on the sharing of skills between U.S. and Ghanaian combat engineer instructors, and it builds on the partnership established between the Ghanaian Armed Forces Engineer Training School and the RTI.

Recruiting & Retention

Within the North Dakota Army National Guard, Recruiting and Retention works to build the force with qualified recruits while retaining the well-trained Soldiers already serving within units. This mission is handled by a team of 64 full-time personnel across the state, including strength maintenance noncommissioned officers, support staff, recruit training company cadre and staff, officer strength management personnel and recruitment and retention command leadership.

Recruiting and Retention remains steadfast in its mission to recruit, train and retain citizens to the North Dakota Army National Guard to provide ready units, individuals and equipment supporting our communities, state and nation.

Soldiers continue to take advantage of many outstanding career opportunities and benefits — including gaining leadership skills and military and civilian education — at little or no cost. Additionally, Soldiers have access to free educational services (career counseling, admission tests, etc.), free medical screenings, life insurance, family benefits (including use of the commissary and Post Exchange facilities), vocational training and retiree benefits.

During the biennium, the Guard offered federally-funded recruiting and retention incentives to select units and Soldiers with specific military occupational specialties. This Selected Reserve Incentive Program included:

- Re-enlistment cash bonus of \$5000 for a three-year reenlistment or \$10,000 for a six-year reenlistment.
- Enlistment cash bonuses ranging from \$7,500 to \$20,000 in selected units for enlistment into critical skill military occupational specialties, which are determined by the Department of Army and the National Guard Bureau.
- An affiliation bonus ranging from \$7,500 to \$20,000 for Soldiers being discharged from active duty with a remaining service obligation who join the National Guard.
- The Student Loan Repayment Program makes payments on student loans at the end of each satisfactory year of service. A minimum of \$500 and a maximum of \$7,500 (including interest) can be paid each year, dependent on loan amounts. The maximum amount paid to a Soldier is \$50,000.
- A Health Professional Loan Repayment Program repays medical professional education loans when a medical professional joins the Guard. The program pays from \$75,000 to \$240,000 depending on the area of concentration. Yearly payments range from \$25,000 to \$40,000 per year. The program is available to any medical career specialty as determined by the Department of the Army based on critical shortages nationwide in these career fields.
- A Chaplains Loan Repayment Program makes payments on student loans at the end of each satisfactory year of service. A payment of up to \$20,000 is paid each year. The lifetime maximum for this incentive is \$80,000.
- Chapter 1606, Montgomery GI Bill — a federal program enacted by Congress that entitles Soldiers to 36 months of educational benefits. As the biennium ended and the 2013 fiscal year began, the GI Bill rate was \$356 per month for a full-time student.
- Montgomery GI Bill Kicker Program — The National Defense Authorization Act amended the basic GI Bill program and authorized additional benefits for Soldiers with specific skills or in particular units. This program provides an additional \$200 a month for full-time students.
- State Tuition Assistance Program — North Dakota has been fortunate to have this state-funded program to complement other federal recruiting and retention programs. The National Guard Bureau has recognized this program as a key contributor to our successful recruiting/retention efforts during the past two years. The program helps pay tuition fees for Army and Air Guard members who attend state-controlled colleges and universities. Guard members





are reimbursed for as many as 130 undergraduate credits. Students at private colleges receive reimbursement equivalent to the rate at the University of North Dakota in Grand Forks. To use the program, Soldiers must earn at least a C grade in each class.

Kiosks are available in student unions at North Dakota State University, University of North Dakota and Bismarck State College that allow student-Soldiers and interested recruits free access to a number of benefits. The kiosks:

- Enhance recruiting efforts by offering greater visibility, awareness and access within NDSU, UND and BSC student communities, consequently increasing the end strength of the North Dakota Army National Guard
- Allow potential Soldiers to access information about the National Guard and submit information requests that route directly to a recruiter
- Allow Soldiers access to Army Knowledge Online and MyPay via a Common Access Card reader
- Link to Reserve Officer Training Corps and Officer Candidate School to support officer recruiting efforts
- Link to veterans' websites that offer former service members from all military branches information about financial aid, tuition assistance and other veterans' benefits

The recruit training battalion remains successful at preparing North Dakota Soldiers for Basic Combat Training. North Dakota's ship rate average over this biennium is 93% which surpasses NGB's goal of 86%. Of 493 Soldier's scheduled to ship to training, 460 were successfully shipped to training mentally, physically, and administratively ready to succeed. During the months of January and February 2013, North Dakota broke into the top 10 in the nation by ranking 10th and 9th respectfully on the RSP metrics. North Dakota's Honor Graduate rate is 11.4%. The Recruiting Command began tracking these numbers in 2009, and at the end of this biennium, 41 of the 360 who returned from training so far had been named an honor graduate or distinguished honor graduate.

The North Dakota Army National Guard supported efforts and activities sanctioned by the North Dakota High School Activities Association through its supporting sponsor role. These events:

- Open the doors for Guard personnel to reach students, centers of influence and communities across the state



- Give Guard personnel a unique opportunity to capitalize on communities coming together, increasing brand awareness through support of lanyards, paper cups and table setups

Strong relationships have been built with the North Dakota Broadcasters Association, North Dakota Counselors Association, North Dakota Education Association, North Dakota Music Educators Association, schools and colleges across the state, and with serving Soldiers as they develop and grow in strength with the North Dakota Guard.

The Guard continued to support other events, such as the North Dakota State Fair and the Red River Valley Fair, while continuing to expand and improve upon school initiatives including the YOU CAN school programs, alcohol awareness presentations that incorporate pedal carts with intoxication goggles while educating the audience on the dangers of drinking and driving, Rumble on the Red wrestling tournament (one of the nation's largest wrestling tournaments) and countless other activities across the state to further strengthen the North Dakota Army National Guard brand awareness and generate quality leads for recruiters.



NORTH DAKOTA

AIR NATIONAL GUARD

119th Wing

The 119th Wing, out of Fargo, N.D., serves as the headquarters for the North Dakota Air National Guard. Support offices within its immediate oversight include the legal office, public affairs, finance, safety and chaplaincy.

The unit, known as the Happy Hooligans, maintained its status as one of the most-awarded in the nation when it received its 15th Air Force Outstanding Unit Award in April 2013.

The Air Force Outstanding Unit Award recognizes units across the active-duty Air Force, Reserves and Air National Guard for achievements of national or international significance, including successful involvement with military operations or exposure to hostile actions by an opposing force.

Operations Group

The 119th Operations Group continued its high level of operations tempo during this biennium with the 178th Reconnaissance Squadron flying 27,368.5 hours and the 177th Airlift Squadron flying 5,359.2 hours.

The 178th Reconnaissance Squadron and Operations Support Squadron completed the sixth year of volunteerism by supporting around the clock operations 24/7/365, providing 1,583 combat sorties. Through efficient use of resources and the Happy Hooligan “can do” attitude, the 119th Operations Group provided an additional 50 percent sortie capacity to fill crucial missions for the Air Force for the first year of this biennium.

A milestone was reached Oct. 10, 2012, with the first domestic flight of an MQ-1 Predator remotely piloted aircraft flown by North Dakota Guardsmen at the newly established by the Launch and Recovery Element. The LRE operates at Grand Forks Air Force Base and flies to specially approved training airspace over Camp Grafton Training Center, near Devils Lake. LRE aircrew are bound to strict intelligence oversight regulations and do not collect intelligence or point the sensor to the ground until within the approved military training area.

The 177th Airlift Squadron has been operating C-21A Learjets, providing operational support since Jan. 9, 2007. During the biennium, the 177th completed more than 460 Joint Operations Support Airlift Center sorties — the most for squadrons across the

Air Force. These missions provide airlift to military and civilian dignitaries to airfields throughout North America.

They also flew more than 240 sorties for NORAD (North American Air Defense Command) exercises simulated penetration air defense, playing an integral role by providing targets for United States Airspace defense.

Due to the Air Force’s decision to retire the C-21 fleet, the 177th planned to divest the eight C-21s by the end of August 2013.

Maintenance Group

The 119th Maintenance Group comprises all maintenance operations within the North Dakota Air National Guard, including the Maintenance Squadron, Aircraft Maintenance Squadron and Maintenance Operations Flight.

In retrospect, the 2011 biennium may become known as the “beginning of the end” of the 119th Maintenance Group and more than 60 years of stellar aircraft maintenance support. Though the biennium began with high hopes for the future in a new manned aircraft platform and mobility mission, it ended with the realization that “what was, isn’t anymore and what is, won’t be for long.” Throughout this uncertain time period, the 119th Maintenance Group continued to perform to the highest levels of expectations as set forth by previous generations of maintainers.

Along with the 177th Airlift Squadron, the biennium began with 19 members from the 119th Maintenance Group preparing for and participating in an Air Mobility Command Operational Readiness Inspection. Performing side by side with active-duty, Air Reserve, and other Air National Guard personnel from Arkansas, Michigan and Illinois, the Happy Hooligan maintainers generated seven aircraft at home station and deployed two to the Readiness Training Center at Volk Field, Wis. As identified in the official report, of the three “major graded areas,” the Maintenance Group personnel garnered two satisfactory grades and one excellent. Additionally, two teams were recognized as “exceptional performers”: the Aircraft Hot Brakes Response Team and the Flightline Incursion Response Team. As expected, the team was “exceptionally well led, motivated, and cultivated a positive culture of safety and teamwork.”

Following the October ORI, 15 maintainers also provided aircraft support and participated with the 177th Airlift Squadron





in another deployment and exercise (Vigilant Shield) in November. This time the unit provided aircraft in support of Naval training requirements.

Heading into 2012, the unit was excited in the anticipation of adding the C-27 Spartan mobility aircraft to its storied history of maintenance excellence. Unfortunately, unexpected FY13 budget cuts and Department of Defense announcement of a planned divestiture of the aircraft meant the Guard would not receive the planned mission.

By February 2012, the Air Force had established its budget proposal that included no C-27s, a continuation of the MQ-1 mission, the retirement of C-21s, and the establishment of a new Intelligence Targeting Group. In other words, manned aircraft were to become a thing of the past in the North Dakota Air National Guard. It was during this timeframe that a plan began to formulate to somehow keep a “blue suit” maintenance skillset and capability in the hopes that someday the North Dakota Air National Guard would once again be flying and maintaining a manned aircraft.

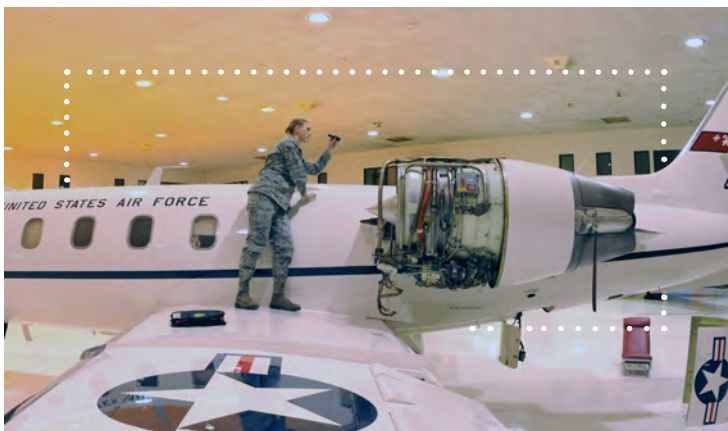
Coincidentally, the one avenue that might have allowed that included the unmanned MQ-1 platform. Base Realignment and Closure 2005 had provided for a Launch and Recovery Element to be located at Grand Forks Air Force Base under the Operation Group’s Predator Squadron. Work had been accomplished to provide a building for the operations portion of the LRE to work from, but actual flying had been delayed for a couple of reasons, one of which was no one was available to work on the aircraft. A contract was to have been put in place to provide aircraft but

became too expensive to execute based on the few number of sorties that could actually be flown, due to actual home station operational requirements. Within those known constraints, a plan began to form to train and utilize the experienced maintainers to both assist in meeting the original BRAC requirements and provide a possible way ahead in maintaining a “blue suit” skillset in the Wing. While there was still the ability, Airmen would simultaneously build a new maintenance program at Grand Forks Air Force Base and support the Predator training requirements, all at a cost savings to the government of about \$10 million a year.

Beginning in May 2012, maintenance began organizing and orchestrating volunteers to go to Grand Forks Air Force Base and prepare offices and hangar space for the maintenance operation. In June, communications maintainers installed a Ground Control Station and the first two crew chiefs to March Air Force Base, in California, for MQ-1 aircraft training. By the end of August, there were nine trained crew chiefs and three avionics personnel.

On Sept. 10, the group began building the first two Predator aircraft. On Sept. 28, they taxied a MQ-1 for the first time in Grand Forks. On Oct. 10, 2012, with the assistance and support of Air Combat Command, the National Guard Bureau, and personnel from the 163rd March Air Force Base, North Dakota Airmen accomplished the first flight of a North Dakota Air National Guard MQ-1 over North Dakota airspace. Aircraft 08-247, Hooligan 11, landed at 12:06 p.m. On Nov. 16, all four MQ-1s were officially put together — 167 days after the first crew chief went to California for training.

The LRE has logged nearly 40 hours of flight time. Besides



providing reliable aircraft support for the unit's own flight training requirements, the North Dakota Air National Guard has now partnered with California to provide aircraft to meet the state's training requirements, as well. The Hooligans' Grand Forks Air Force Base MQ-1 maintenance effort is a textbook example of how a well-educated, motivated aircraft maintenance workforce can be cross-trained and cross-utilized not only across aircraft types but also across entire Air Force commands (Air Mobility Command for the C-21 and Air Combat Command for the MQ-1).

It was a somber turn of events in February 2013 when it was officially announced that the C-21 operation would cease on 1 October 2013 and the North Dakota Air National Guard would no longer fly a manned flying mission out of Fargo. However, through of the tremendous effort shown by the Hooligans, the GFK AFB Launch and Recovery Element will become a permanent addition to the mission of the North Dakota Air National Guard. Moreover, it will become a model of how "blue suit" maintenance organizations on the MQ-1 nationwide will be put together and operated. The lean nature of the North Dakota Air National Guard is still highly regarded and copied.

Upon its retirement, the North Dakota Air National Guard's C-21 fleet leaves Fargo with yet another Class A accident-free record. Like the F-4 Phantom and F-16 Fighting Falcon before it, the C-21 flew 2,984 sorties and 5,357 accident-free hours during this biennium, bringing the Wing's manned flying mission record up to more than 175,000 hours without a Class A accident — an unparalleled record in the United States Air Force and Air National Guard. If one airplane were flown 24/7 throughout the

year, 175,000 hours is 20 years in the air of operations without an accident. Mighty impressive, but what most have come to expect from the finest aircraft maintenance organization ever assembled.

Mission Support Group

The 119th Wing's Mission Support Group encompasses the several squadrons: Civil Engineer, Logistics Readiness, Security Forces, Force Support and 219th Security Forces, as well as the Communications Flight. More than 500 personnel serve within the group.

Civil Engineer Squadron

Among the mission highlights for the 119th Civil Engineer Squadron this biennium are:

- Deployed 40 engineers to Ali Al Salem, Kuwait, for six months
- Deployed 11 firefighters to Bahrain for six Months
- Deployed four explosive ordinance disposal technicians to Afghanistan in support of Operation Enduring Freedom for 6 months
- Supported a Patriot exercise at Volk Field, Wis.
- Supported the U.S. Secret Service during the Republican National Convention in November 2012.

The 119th Civil Engineer Squadron continues to operate one of four Regional Training Sites in the Air National Guard. These sites are used to enhance mission essential equipment training as well as war skills for engineering, explosive ordinance disposal, fire protection and readiness personnel. Overall, use of the site has grown at a steady rate since it opened in 1996. The full-time instructors are continually called upon to assist other training sites through the winter months.

Civil Engineer Squadron full-time personnel managed



about \$740,000 in sustainment, restoration and modernization construction during FY2011, \$1.04 million during FY2012, and more than \$912,000 in FY2013.

Logistics Readiness Squadron

The Distribution Flight within the 119th Logistics Readiness Squadron processed 1,315 airline tickets supporting official travel requirements for the Wing.

The Plans and Readiness Flight within the Logistics Readiness Squadron processed 752 mobilizations in support of stateside and overseas wartime missions in Kuwait, United Arab Emirates, Afghanistan, Qatar, Kyrgyzstan, Bahrain and multiple stateside locations.

The Logistics Readiness Squadron deployed eight Airmen from the Small Air Terminal flight to fill an American Expeditionary Force tasking in Afghanistan. During six months at Bagram Air Base, the unit to which the Airmen were assigned moved more than 257,000 personnel on 10,800 missions.

Force Support Squadron

The Military Personnel office within the Mission Support Group processed 2,019 DD Form 214s, Certificates of Release of





Discharge from Active Duty.

The office also processed 136 enlistments and 310 re-enlistments and issued more than 2,500 ID cards to current and retired service members and family members of all branches of military service.

The Base Education and Training office within the Mission Support Group trained more than 1,600 North Dakota Air National Guard members in critical unit skills. The office also processed more than 800 orders for Air Force Specialty schools and professional military education, administered 540 Air Force Specialty School and professional military education exams to members, and processed 770 classification/on-the-job training actions for the Wing.

In July 2011, Airmen from the Services Flight supported the combined North Dakota/South Dakota Civil Air Patrol Encampment at Camp Rapid, Rapid City, S.D. The Airmen served 94 cadets and 11 support staff 2,265 meals during an 11-day period.

In July 2012, Airmen from the Services Flight supported the combined North Dakota/South Dakota Civil Air Patrol Encampment at Camp Grafton, near Devils Lake, N.D. They served 76 cadets and 11 support staff 2,175 meals during an 11-day period.

Twenty-five Airmen from the Services Flight participated in Force Support Combat Training at Dobbins Air Reserve Base, Atlanta, GA. They participated in field feeding, lodging, organizing sporting and recreation events, as well as mortuary training.

In February 2012, thirteen Services Flight Airmen supported the Joint Forces Operation Tropic Care in Kauai, Hawaii. They provided field feeding for more than 230 medical staff for 14 days, resulting in 9,000 meals served.

In August 2012, five Services Flight Airmen supported the 119th Medical Group in Alpena, Mich. They provided support during a week-long training period, providing more than 500 meals.

In January 2013, four Services Flight Airmen supported the North Dakota Legislative evening at the Army Aviation Support

Facility in Bismarck, N.D. They assisted in preparing the meal for the event.

In February 2013, six Services Flight Airmen deployed to Kadena Air Base, Japan. They provided support in food, fitness, lodging, readiness and protocol.

119th Security Forces Squadron

Part of the 119th Mission Support Group, the Security Forces Squadron manages base security at the 119th Wing in Fargo. As the biennium ended, the 119th had 28 Airmen deployed to Bagram Airfield, Afghanistan, as part of the 455th Expeditionary Security Forces Squadron to provide security to 5,000 military and civilian personnel. During a rocket attack, several security forces personnel were instrumental in performing self aid and buddy care to the injured along with securing the airfield from further attack.

During August 2012, the 119th Security Forces Squadron deployed 52 personnel to Camp Grafton for weapons qualification and required ground combat skills training. They accomplished weapons qualification and familiarization on the M4, M203, M249 and M240B weapon systems. They also trained on convoy operations and MOUT (military operations in urban terrain). A field training exercise rounded out the training.

The 119th Security Forces Squadron raised more than \$14,000 in local donations for the North Dakota Special Olympics during the Tip-A-Cop fundraiser. Security Force personnel also donated more than 300 hours in support of the United Way Day of Caring, Habitat for Humanity and the Salvation Army's Kettle Campaign fundraising programs. Airmen from the 119th Wing Security Forces Squadron continued to reach out to the community when they interacted with more than 3,000 individuals during the Night to Unite event, during which Airmen taught the public about Security Forces weapons, gear and vehicles.

219th Security Forces Squadron

The 219th Security Forces Squadron, based in Minot, North Dakota, is made up of Airmen who work side-by-side with active-duty Security Forces Airmen at Minot Air Force Base. The primary mission of the 219th is to provide Air Force Space Command with a surge force capability during heightened operational requirements. The unit supervises and performs security force activities, including installation, weapon system, and resource security; antiterrorism, law enforcement and investigations; military working dog functions; air base defense; armament and equipment; training; pass and registration; information security; and combat arms.

The 219th Security Forces Squadron conducted a large-scale surge with personnel in the missile complex. These Airmen were responsible for securing the northern sector of the Minot Air Force Base missile complex. The large-scale, joint exercise included the 91st Security Forces Squadron and was the first of its kind nationwide to demonstrate Total Force Integration.

Individual Airmen also excelled during the biennium. Tech Sgt. Kelly Gonzalez became the first drill-status Guardsmen (DSG) to become certified as a Flight Security Controller nationwide in the missile fields.

Staff Sgt. Travis Kane graduated from Airmen Leadership School and received the John L. Levitow award. The award is for achieving the highest degree of excellence as a leader and a scholar. It's based on academic performance and recommendations from instructors and peers.

During the biennium, the 219th Security Forces Squadron also conducted a large-scale deployment of personnel to complete annual training requirements at Camp Grafton Training Center. The unit deployed 124 personnel and participated in a series of exercises to meet combat readiness requirements.

Medical Group

While deployed in support of Operation Tropic Care in February 2012, the 119th Medical Group participated in and supported rigorous military field readiness training that provided more than \$2 million in free health services to 10,292 uninsured and under-insured residents of Kauai, Hawaii.

In August 2012, 119th Medical Group Airmen attended Expeditionary Medical Support training in Alpena, Mich. This training prepares them to establish and operate a 10-bed field hospital in austere conditions.

In June 2013, the 119th Medical Group and 119th Wing



personnel trained on and were certified to use the 976A Patient Decontamination Trailer, which is used for response to Chemical, Biological, Radiological, Nuclear and high-yield Explosives incidents. It can decontaminate 10 patients per hour, at a maximum of 60 patients.

Recruiting and Retention

There were numerous personnel changes within the Air National Guard Recruiting and Retention Offices at the 119th Wing in Fargo, including a new recruiting office supervisor, retention office manager, two recruiters (one permanent and one temporary), and an administrative assistant. There also was a new recruiting and retention noncommissioned officer for the 219th Security Forces Squadron in Minot. All personnel completed the required training, with Master Sgt. Tanya Augdahl completing the Recruiting and Retention Management Course as a distinguished graduate.

The primary focus for the recruiting offices in Fargo and Minot was to recruit high-quality individuals to maintain the standards set with the Personnel Reliability Program at Minot Air Force Base and to maintain goal end strength for the C-21 and Predator missions in Fargo.

The office maintained storefront recruiting displays in Fargo, Bismarck, Minot and Jamestown.

The Recruiting Office continued to participate at the Career and Technical Education conferences, the N.D. Education Association conferences, and the N.D. Counseling Association conferences, and numerous high school and college job and career fairs. They were also involved with Junior Reserve Officer Training Corps, DECA, Skills USA and the Future Farmers of America State Convention.

Tech Sgt. Tyrel Cale hosted two large Center of Influence events at the 119th Wing with more than 75 Reserve Officer Training Corps cadets and staff.

Additional recruiting activities included participation at the North Dakota State Fair, Minot Motor Magic, Fargo Force hockey games, Fargo-Moorhead RedHawks baseball games, College Night at the FargoDome, Starbase Tours, Velva Days and numerous parades (Barnesville, Minn., Potato Days, Moorhead, Minn., Greater Days, West Fargo, N.D., West Fest, Minnesota State University-Moorhead Homecoming, North Dakota State University Homecoming, Concordia University, Minn., Homecoming, and Horace Bean Days).

The recruiting office also helped to bring in two professional officers: an Orthodox chaplain and a judge advocate general.

The primary focus for the Retention Office was to assist commanders in retaining trained Airmen. Despite an upcoming unit conversion, the 119th Wing maintained a 92 percent re-enlistment rate and a 92 percent retention rate, exceeding the National Guard Bureau's goal of 90 percent.

The Retention Office processed \$1,952,288.18 in bonus and student loan repayment incentive dollars to qualified Airmen who enlisted or re-enlisted into critical career fields.

Tuition assistance benefits along with the bonus incentives contributed to recruiting and retention efforts.

The North Dakota United States Property and Fiscal Office conducted an audit of the 119th Wing Recruiting and Retention Incentives Program, resulting in a "no findings" report, indicating exceptional record keeping.

NORTH DAKOTA

DEPARTMENT OF EMERGENCY SERVICES



North Dakota's Department of Emergency Services falls under the Office of the Adjutant General and includes the Division of Homeland Security and the Division of State Radio.

Its vision is to be a respected team investing in and contributing to a safe and secure homeland through coordinated emergency services.

The mission of the Department of Emergency Services is to conduct planning, coordination, communications and operations for the safety and security of all citizens in North Dakota.

This mission is accomplished with about 105 employees in all areas of the department.

The North Dakota Department of Emergency Services (NDDDES) provides 24/7 emergency communications and resource coordination with more than 50 lead and support agencies, private enterprise and voluntary organizations to assist local jurisdictions in disaster and emergency response activities. It administers federal disaster recovery programs and the Homeland Security Grant Program.

The department manages the State Emergency Operations Center, ensuring a statewide coordinated response to emergencies and disasters, and operates the State Radio communications center, which provides services to all first responders, emergency

operations personnel and North Dakota residents. Additionally, NDDDES prepares for, responds to, and recovers from natural and technological events. The department coordinates with local, tribal, state and federal agencies to produce and distribute public safety information.

During the past two years, NDDDES, in addition to providing resource coordination for emergency response activities, continued to focus on:

- Increasing regional response capabilities
- Leveraging federal grant programs to mitigate future damages from flooding
- Developing Geographic Information Systems resources
- Developing resource warehouse facilities

Also during the biennium, NDDDES supported the National Guard's State Partnership Program and provided disaster response coordination and preparation training to National Disaster Management Organization officials and other state agency leaders in Ghana, Africa.

Division of Homeland Security

The Division of Homeland Security is organized into the

Disaster Recovery Section, Homeland Security Program Section and Operations and Planning Section. As a whole, the division manages the State Emergency Operations Center and coordinates federal, state, local and private resources to ensure a synchronized statewide response in the event of an incident, emergency or disaster.

State and Local Intelligence Center

North Dakota's Fusion Center, first established in 2004, has seen continuous growth. In 2007, Gov. John Hoeven signed Executive Order 2007-06, designating the Fusion Center as the "official hub" of North Dakota's fusion process and to serve as the primary interface between North Dakota and the federal government for information collection, analysis and dissemination. The Fusion Center Executive Board is comprised of department heads from the Office of the Adjutant General/North Dakota National Guard, the North Dakota Highway Patrol, the North Dakota Division of Homeland Security and the North Dakota Bureau of Criminal Investigation.

On Feb. 1, 2010, the North Dakota Fusion Center and the North Dakota Post Seizure Analysis Team combined, forming the North Dakota State and Local Intelligence Center, which created one centralized support center for state, local, tribal and federal partners across North Dakota. The NDSLIC is housed within the North Dakota National Guard State Headquarters in Bismarck, N.D. The staff includes 13 officers and analysts from six federal and state agencies. With the merger, the center has embarked on a marketing campaign to state, local, tribal and federal partners identifying

its mission and capabilities. The NDSLIC has a law enforcement liaison officer on staff to help facilitate this endeavor.

The center produces tactical law enforcement alerts and bulletins and develops strategic situational awareness products for dissemination to state, local, tribal, and federal agencies. The NDSLIC also has established partnerships in the emergency management and private sector communities.

Key threats and areas of focus for the center include: critical infrastructure/key resources, domestic terrorism, criminal gangs and drugs. Other services offered not only to law enforcement but to county disaster preparedness managers, Department of Health and civilian entities include training in weapons of mass destruction and NIMS, as well as assisting with tabletop exercises relating to terrorist events, mass disaster and casualty events.

The NDSLIC has a critical infrastructure program manager to coordinate and conduct site assistance visits to evaluate infrastructure vulnerabilities. These assessments and methodologies are used to improve hardening of critical infrastructure assets.

The NDSLIC has developed a process for the fusion liaison officer program to recruit, train and equip law enforcement officers in the area of information and intelligence gathering and sharing. The NDSLIC is expanding this program to encompass other personnel, including firefighters, emergency managers and private sector personnel throughout the state. These individuals will serve as primary conduits of information and intelligence exchange between NDSLIC and local communities.

The NDSLIC also has developed and implemented an intelligence center liaison officer program. Currently, six law



BY THE NUMBERS — NORTH DAKOTA STATE AND LOCAL INTELLIGENCE CENTER

North Dakota Incidents Related to Homeland Security.....	32
Requests for Case Support.....	90
Requests for Information (RFIs).....	3,077
Special BOLOs (Be On the Lookout) and Daily Hot Sheets.....	497
Daily Teletypes.....	689
Weekly Law Enforcement Summaries.....	108
Intelligence Briefings.....	245
Weekly Antiterrorism Summaries.....	96

enforcement officers have agreed to participate in the program. The state was broken up into six regions with one law enforcement officer participating in each region. The NDSLIC liaison officer contacts these officers every couple of weeks to share and exchange information and intelligence. These officers may, however, be contacted daily depending on incidents occurring throughout North Dakota. The SLIC expects to expand the fusion liaison officer program during the next biennium, with the goal of building a more robust information and intelligence sharing community.

The NDSLIC has in place the Homeland Secure Data Network, which is designed as a stand-alone classified network capable of rapidly exchanging data that is classified up to the secret level. The network provides secure, real-time connectivity in a collaborative environment to collect and disseminate classified information between appropriately cleared federal, state, local and tribal personnel. This addition will ultimately enhance public safety in North Dakota.

Within the last year, the executive board of the intelligence center committed funding for the remodeling of the center offices. This was done in part to accommodate new personnel that may be assigned to the center and to make a true professional working environment for the personnel already assigned to the center.

Homeland Security Grants and Training

The Homeland Security Grant Program provided funding to local units of government to maintain/sustain regional response capabilities, develop regional search and rescue capabilities, and enhance operable and interoperable communications capabilities. Funding, in the amount of about \$14.2 million, was used to purchase equipment, provide training, and conduct exercises to prepare responder and service organizations to respond to natural, adversarial and technological threats and hazards.

Working through the Department of Emergency Services Advisory Committee and regional Policy Network, decisions are formed to:

- Allocate funding based upon a gap analysis in each county and tribal nation for communications equipment.
- Allocate funding in each county and tribal nation based on a

formula for training and exercises.

- Allocate funding at a regional level based on capabilities-based priorities with target capabilities.

The focus continues on training first responders, emergency managers, healthcare providers and others on the National Incident Management System, which includes incident command courses ranging from the awareness level to courses designed to prepare participants to manage large, complex incidents. Additional courses have addressed the emergency management mission areas of preparedness, prevention, response, recovery and mitigation. The emergency management community and first responders have participated in training opportunities online, in North Dakota, and on campus at Federal Emergency Management Association training facilities. Eighty-five training opportunities were offered in North Dakota between July 1, 2011, and June 30, 2013.

In the fall of 2012, Bank 5 Training and Exercise Train-the-Trainer courses were offered in Bismarck, Dickinson, Watford City, Minot, Devils Lake, Grand Forks, Fargo and Jamestown. The course provided information on the North Dakota Statewide Communications Interoperability Plan and an exercise portion on the use of P25 radios, Bank 5 and ICS Form 205. As a result of this training, about 280 first responders became trainers who have trained additional first responders in their local area on the state communications plan.

The Department of Emergency Services continues to provide and participate in multi-agency emergency response exercises, or “practice events.” Exercises are designed to progress from discussion to operational demonstration of capabilities and give participants a safe environment in which to identify planning gaps and capability weaknesses. State agencies participated in 18 exercises during the past biennium. After action evaluations and improvement plans have resulted in revisions to operational plans and consequently in improved response to real events.

Two Incident Management Assistance Teams now include 60 volunteer members from across the state. These members continue to train and exercise on a quarterly basis and stand ready to assist with the management of emergency incidents upon request.

Under the division’s guidance, the North Dakota League of

Cities coordinated the Citizen Corps Program, which concentrates on Community Emergency Response Team development and training. CERT teaches citizens how to care for themselves, their families, neighbors and coworkers in a disaster. As of June 30, 2013, North Dakota had 38 Citizen Corps Councils, 95 CERT trainers, and close to 3,000 trained citizens. The CERT Program in North Dakota is recognized nationally as a model for other programs. The Teen CERT program, which began in January 2009 at West Fargo High School, has expanded throughout eastern North Dakota. The program is continuing through a partnership between NDDes, North Dakota League of Cities, North Dakota State University Emergency Management Program and local emergency management organizations and first responders.

Disaster Recovery

Disaster Recovery manages and coordinates presidentially declared disaster programs, including public assistance and hazard mitigation. Nationally, North Dakota is one of three states that maintain a “managing state” status. The Division of Homeland Security assumes disaster program management responsibilities

instead of the Federal Emergency Management Agency; however, coordination with FEMA is an ongoing process.

The Public Assistance Program is managed under the Managing State concept. This concept, launched by FEMA, gives states with proven track records the authority to manage disaster recovery programs. States that manage disaster programs provide faster delivery of programs at less cost to the taxpayer. When event damages exceed the predetermined per capita threshold, a presidential declaration results and activates federal disaster recovery programs. More than \$2.2 billion in disaster recovery assistance have been distributed to local, tribal and state entities since 1993. The Public Assistance Program provides federal funding for repairs to damaged public infrastructure, such as roads, culverts, bridges, public buildings and parks. The normal cost share is 75 percent federal and 25 percent as the state/local share.

As the biennium ends, Public Assistance compliance teams are conducting compliance reviews for the applicants who have completed all their small projects worksheets for FEMA-DR-1829-ND (2009 flood) and FEMA-DR-1907-ND (2010 flood).



Applicants are continuing to work on repairing their FEMA-DR-1981-ND (2011 flood) Project Worksheets and have until October 2014 to complete their work. The compliance teams also are working with the tribal governments regarding the administration of their public assistance programs along with the compliance of their small project worksheets from all three disasters mentioned above.

Public Assistance staff continues to work with project worksheets specific to FEMA-DR-1829-ND (2009 flood), FEMA-DR-1907-ND (2010 flood) and FEMA-DR-1981-ND (2011 flood) Project Worksheets.

The Public Assistance staff (two compliance teams) also continue to make considerable progress with closing previous disasters. The following disasters have been closed:

- FEMA-DR-1376-ND (2001 flood)
- FEMA-DR-1515-ND (2004 flood)
- FEMA-DR-1597-ND (2005 flood)
- FEMA-DR-1645-ND (2006 flood)
- FEMA-DR 1713-ND (2007 flood)

The Public Assistance staff, at the request of the governor, participated in a Preliminary Damage Assessment, with FEMA Region VIII for 18 counties and one tribal nation from May 7-17, 2013. The PDA resulted in a Presidential Declaration being signed by the President Obama on May 29, 2013, for 16 counties and one

tribal nation. The applicant briefings were conducted June 13-14, 2013, in Devils Lake and Grafton, N.D. Applicant kick-off meetings began the week of the June 17-28, 2013.

Hazard Mitigation Grant Program

The Hazard Mitigation Grant Program is available to all eligible jurisdictions and private nonprofit organizations after a presidential disaster has been declared. However, eligible applications do not have to be a result of the disaster.

The funding is directed to projects that will permanently reduce or eliminate future risk to lives and property, such as home acquisition from floodways and flood plains, lift station repair, sewer system and drainage system upgrades, water retention systems as well as back-up generators, early warning sirens and mitigation planning. The federal cost share is 75 percent; the state's share is 10 percent with a 15 percent local cost share.

Pre-Disaster Mitigation Program

The Pre-Disaster Mitigation Program is a nondisaster, nationwide, competitive grant program that funds eligible mitigation projects and hazard mitigation planning prior to a disaster event. Local governments must have an approved multi-hazard mitigation plan in order to apply for funding. If the national review panel selects an application, 75 percent of the cost is borne by the federal government and 25 percent by the local jurisdiction.



DECLARED DISASTERS DURING THE BIENNIUM

FEMA-EM-3364-ND:

On April 16, 2013, the President granted an Emergency Declaration for 2013 North Dakota flooding for April 22 through May 7, 2013. Counties specified in the declaration include Cass, Grand Forks, Pembina, Richland, Traill and Walsh for eligibility for Public Assistance Category B (emergency protective measures).

FEMA-DR-4118-ND:

On May 29, 2013, the president approved Gov. Jack Dalrymple's request for a Presidential Disaster Declaration. Counties declared for Public Assistance: Benson, Bottineau, Cass, Cavalier, Eddy, Foster, McHenry, Pembina, Ramsey, Renville, Richland, Rolette, Towner, Traill, Walsh and Wells as well as Spirit Lake Reservation.

DISASTER MITIGATION PROGRAM DOLLAR FLOWS

2013 Rain Event

DR-4128 - Numbers unavailable but estimated to be more than \$1 million

2013 Statewide Flooding

DR-4118 Estimated \$651,038 (federal share) for HMGP

2011 Ice Storm

DR-1986 resulted in \$741,547 (federal share) for HMGP

2011 Statewide Floods

DR-1981 resulted in \$71,500,224 (federal share) for HMGP

2010 April Ice Storm

DR-1901 resulted in \$4,112,485 (federal share) for HMGP

2010 Statewide Floods

DR-1907 resulted in \$4,071,043 (federal share) for HMGP

2010 January Ice Storm

DR-1879 resulted in \$2,130,041 (federal share) for HMGP

2009 Statewide Floods

DR-1829 resulted in \$22,872,436 (federal share) for HMGP

FMA – 2009 resulted in \$8,945,368 (federal share)

PDMC – 2009 resulted in \$382,609 (federal share)

PDMC – 2008 resulted in \$431,378 (federal share)

Flood Mitigation Assistance Program

The Flood Mitigation Assistance Program is a nondisaster, nationally competitive grant program. Each state receives an annual allocation of funds based on a formula addressing the number of National Flood Insurance Program active flood insurance policies within the state. However, eligible projects may compete for unsubscribed funds. Projects are restricted to NFIP-insured properties and are typically used for home acquisition and relocation projects. Cost share is 75 percent for the federal government, with 25 percent paid by the state and local jurisdictions.

Repetitive Flood Claims Program

The Repetitive Flood Claims Program is available to reduce or eliminate the long-term risk of flood damage to structures insured under the National Flood Insurance Program that have had one or more claim payments for flood damages. The cost share is typically 75 percent federal and 25 percent state/local. Projects are considered through national competition on what will deliver the greatest return to the National Flood Insurance Fund.

Severe Repetitive Loss Program

The Severe Repetitive Loss Program is available to reduce or eliminate long-term risk of flood damage to severe repetitive loss of residential structures insured under the National Flood Insurance Program that also will result in the greatest savings to the National Flood Insurance Fund. SRL properties must have at least four program claims (building and contents) greater than \$5,000 each that cumulatively exceeds \$20,000. Alternatively, properties may have two separate claim payments (building only) that have been made that exceed the market value of the building and at least two of the referenced claims must have occurred within any 10-year period and must be greater than 10 days apart.

As a result of the Biggert Waters Act of 2012, the Repetitive Flood Claims Program and Severe Repetitive Loss Program have been combined with the Flood Mitigation Assistance Program.

More than \$222 million have been invested across North Dakota through the various mitigation programs (1993 to 2010).

The Mitigation Program continued collaborations with North Dakota Emergency Management Association, North Dakota Association of Counties, North Dakota League of Cities, North Dakota Association of Rural Electric Cooperatives, North Dakota

Recreation and Park association, North Dakota regional councils and others.

Mitigation Planning

The state Multi-Hazard Mitigation Plan is under review and will be updated during the coming biennium. The plan addresses natural hazards and the propensity for occurrence within each of the state's local jurisdictions.

The state of North Dakota Multi-Hazard Mitigation Plan update is underway after a successful kickoff meeting on March 11, 2013, attended by a record number of participants — 82 representatives of 50 local, state, federal, nonprofit and business groups. NDDDES hired AMEC Environment and Infrastructure to update the plan. AMEC presented the first draft of the Hazard Identification and Risk Assessment to the interagency planning team on June 5, 2013.

Staff also initiated efforts to provide planning guidance to local and tribal governments. Staff coordinated with FEMA and the North Dakota State Procurement Office to produce a "Hiring a Mitigation Contractor" fact sheet for use by jurisdictions developing plans. Staff also produced a white paper delineating the difference between community and hazard mitigation plans.

In keeping with a state plan mitigation goal to promote sound local and state mitigation planning, mitigation staff has made a concerted effort to encourage local and tribal mitigation planning. As a result, 52 of 53 counties have plans under development or approved. FEMA worked directly with North Dakota's tribal nations; three of the four have completed plans. The link to the map showing the status of plans is <http://bit.ly/1b9DBV4>.

Staff also coordinated delivery of the G318 Hazard Mitigation Planning Workshop on Feb. 5-6, 2013, in Bismarck. The course was completely full with emergency managers, regional council employees and engineering companies interested in creating multihazard mitigation plans in the future. On the final day, NDDDES mitigation staff presented information pertaining to program management, financial reimbursements, and eligible projects under the Hazard Mitigation Grant Program.

In addition, NDDDES mitigation staff have been coordinating plan reviews with FEMA pending adoption of the plan by incorporated jurisdictions. Staff members have been providing guidance to local and tribal jurisdictions regarding the hazard mitigation planning requirements and project management questions.

MITIGATION TRAINING

Mitigation Program staff provided ongoing mitigation outreach through strategic mitigation training and course offerings:

- Mitigation Application Development Workshop
- L-253 - Introduction to Environmental/Historic Preservation Laws Course
- Benefit/Cost Analysis Workshop
- Mitigation Plan Development Workshop
- E-296 - Application of HAZUS-MH for Risk Assessment Course
- L-172 - Application of HAZUS-MH for Flood Assessment Course
- L-242 - Unified Hazard Mitigation Grant Assistance Application Development Course
- L-276 - Benefit/Cost Analysis (Entry Level) Workshop BCA Workshop
- L-253 - Introduction to Environmental/Historic Preservation Laws Course
- Hazard Mitigation Planning Workshop

Individual and Households Program

The Individual and Households Program provides funding assistance up to predetermined limits for home damage repair, transportation repair or replacement, and funeral expenses. It allows limited funding for crisis counseling, unemployment assistance, and loans from the Small Business Administration. The cost share equates to 75 percent federal and a 25 percent state/local share.

Disaster recovery staff coordinates with all state agencies and multiple non-government entities identifying, coordinating, communicating, and delivering individual and household assistance to disaster survivors while augmenting the federal assistance program.

During the biennium, the State Review Team for the ***Housing Rehabilitation and Citizen Retention Grant*** reallocated funding to programs in response to a need for increased dollars in Ward County and two Devils Lake Basin jurisdictions. This action came after some applicants returned dollars after receiving fewer requests for assistance than originally anticipated.

The \$10 million grant, an initiative of the governor and the 2011 State Legislature, helps communities retain their residents by providing funding for rehabilitation and replacement of homes damaged by the 2011 flood. *See the chart on the next page for an update on reallocations.*

Individual Assistance program staff members continue to work with respective state and federal agencies to identify potential unmet needs through available programs and to inform citizens of available resources to assist with disaster recovery needs for individuals and businesses.

Recovery staff updated the ***Fire Management Assistance Grant*** administrative plan this biennium by supporting design and implementation of an orientation exercise in which Fire Management Assistance Grant procedures and requirements were discussed.

Operations and Planning

The North Dakota Department of Emergency Services continues to invest heavily in improving its response plans and working with other state agencies to ensure all-hazard response readiness.

During this biennium, NDDDES has invested in enhancing the state's response capabilities by procuring additional flood-fighting resources. In addition, the agency expanded its response capabilities

in the hazardous materials and wildland fire arena through the procurement of a hazardous materials containment boom, wildland fire personal protective equipment and tools, and slide-in pumper units designed to convert a pickup truck into a Type 6 fire engine, and two float fire pumps. Additional warehouse space also was secured during this biennium. Additional investments include the recent purchase of an emergency notification system, an inventory management system, and enclosed trailers.

Staff facilitated participation in and development of the State's Threat and Hazard Identification and Risk Assessment. Revisions of the State Emergency Operations Plan were completed to ensure its procedures reflect operational capabilities and align with the National Incident Management System, Target Capabilities and the National Response Framework.

State Emergency Operations Center

Operations and planning staff maintain the State Emergency Operations Center and provide 24/7 response coordination with federal, state and volunteer agencies, local governments and private entities. Together, the groups provide required resources and assets, compile initial damage assessment information, evaluate information to determine the potential for state and federal declarations, and handle requests for assistance. They also produce and distribute documents and reports germane to emergency and disaster operations.

Staff members coordinate state response for wildland fires, hazardous material spills, potable water shortages, missing persons, Amber Alerts, downed/missing aircraft, train derailments, flooding, severe winter storms, tornadoes, power outages, hail, rain and high-wind storms that produced significant property damage and threatened lives. Examples of larger incidents during the biennium include:

2012 Events

2012 was an active fire season with Red Flag warnings and Fire Weather Watches issued as early as Jan. 3, 2012. Following are examples of some of the larger fires:

- March 18 – New England Fire (near Hettinger/Stark County line) – 4,000 to 5,000 acres
- April 12 – Blacktail Road Fire (Billings County) – 300 to

Following is a summary of Individual Assistance Programs provided under FEMA-DR-1981-ND (2011 flood):

<i>Program</i>	<i>Dollars Allocated to Date</i>	<i>Dollars Expended to Date</i>
Disaster Unemployment Assistance	\$2,616,816	\$2,573,085
Crisis Counseling	\$3,321,109	\$1,566,313
Disaster Legal Services	\$5,000	
Small Business Administration	N/A*	\$113,820,300

Staff also developed a white paper for First Lady Betsy Dalrymple outlining the role of the American Red Cross and emergency management in North Dakota. The paper included a gap and capabilities analysis as well as an overview of the national initiative to reorganize the relief agency.

*The number constantly changes as the loans are being repaid by homeowners who received assistance.

**Housing Rehabilitation and Citizen Retention Grant Awards
Original and Revised Allocations**

<i>Jurisdiction & Award Date</i>	<i>Original Allocation</i>	<i>Revised Allocation</i>	<i>HRCRG Status</i>
Barnes County Sept. 11, 2012	\$93,909.31	\$25,347	The project is 90 percent complete; one of four applicants is still completing repairs.
Benson County Oct. 3, 2012	\$69,761.20	\$31,761.20	The program is 50 percent complete. Four of six applicants qualified. Homeowners are completing repairs to their property.
Burleigh-Morton Counties June 26, 2012	\$1,363,026.56	\$527,890	To date, 29 applicants qualify. The program is 85 percent complete. Qualifying homeowners are being reimbursed for repairs.
McHenry County June 28, 2012	\$252,213.58	\$29,826.49	This program has been completed. thirteen applications were received; nine applicants qualified based on annual income and family size.
Ramsey County May 31, 2012	\$80,493	\$115,623.05	The program has assisted thirteen families with replacement of septic systems and receipt reimbursement for home repairs. The program is 75 percent complete.
Renville County May 31, 2012	\$99,275.56	\$45,193.21	This grant is in the closeout phase. Thirteen of the 19 applicants qualified for reimbursements for home repairs.
Richland County Sept. 11, 2012	\$61,711.83	\$30,676.90	This project is 85 percent complete. Three of four applicants met income qualifications. NDDDES approved a Change in Scope of Work to modify the point system and increase awards.
Spirit Lake Tribe Oct. 23, 2012	\$21,465.68	\$39,768.23	The Project is 90 percent complete. Five FEMA mobile homes were transported from the staging area to Spirit Lake. Three homes were placed in the Fort Totten area, one in the St. Michael area and one home in the Woodlake area. Blocking and leveling were completed. Two additional mobile homes have been set up.
Ward County March 5, 2012	\$3,500,000.00	\$4,695,934.39	The project is 80 percent complete. The program has received 859 applications. Additional funding will be used to increase receipt reimbursements, from an average of \$4,000 to \$6,000. Funding will also be allocated to Lutheran Social Services and Mennonites to help with the cost of electrical materials, plumbing and travel stipends.
Burlington-Minot-Ward County Oct. 3, 2012	\$4,454,993.28	\$4,454,993.28	The city of Minot has entered into a purchase agreement with one homeowner. The goal is to remove 59 unsafe homes and replace them with affordable housing units.
Ward County-Souris Basin Planning Council Awarded March 7, 2012	\$3,150	\$3,150	The survey has been completed and the grant has been closed. A survey of landlords was conducted to gauge interest in affordable housing rebuild plans.

- 400 acres
- July 29 – Plumley Draw Fire (8 miles south of Medora) – 65 acres
- Aug. 24 – Sail Fire (13 miles northwest of Amidon) – 363 acres
- Aug. 24 – Deep Creek 2 Fire (9 miles north of Marmarth) – 4,500 acres
- Aug. 24 – Deep Creek 12 Fire (15 miles west/northwest of Amidon) – 75 acres
- Sept. 19 – Little Swallow fire (9 miles south of Mandaree) – 9,500 acres
- Sept. 21 – Cottonwood Creek Fire (north of Grassy Butte; McKenzie County) – 655 acres
- Oct. 17 – wildland fire forced the evacuation of Bucyrus in Adams County and burned nearly 6,000 acres destroying about 10 residences (four were inhabited) and 24 other structures

2013 Events

FEMA-EM-3364-ND and FEMA-DR-4118-ND

- Presidential Emergency Declaration (direct federal assistance) granted for flooding from April 22 through May 7 for designated counties
- Presidential Disaster Declaration granted for the period of April 22 through May 16 for designated counties and tribal nations
- Flooding that occurred between April 22 and May 16 required activation of the State Emergency Operations Center April 5 through May 4.

FEMA-DR-4128-ND

- Presidential Disaster Declaration granted for severe storms and flooding between May 17 and June 16
- Events required full-scale activation of the State Emergency Operations Center on May 21 and limited activation on May 23.

Hazardous materials incidents and other releases/spills:

- 2,515 oil spill reports
- 537 environmental incident reports
- 214 National Response Center (NRC) flash faxes

Response Coordination Systems and Technologies

Staff coordinated and provided training for state agency response personnel on topics such as Incident Command System (ICS), WebEOC and State Emergency Operations Center protocols.

The SEOC manages and maintains the North Dakota Hazardous Chemicals Preparedness and Response Program and conducts equipment tests for the Harris Radio, Amateur Radio, National Warning System and the Emergency Alert System.

Staff train, facilitate and evaluate resource requests from other states through the Emergency Management Assistance Compact, a state-to-state mutual aid agreement of which North Dakota is a member.

During the biennium staff continued to enhance WebEOC, a Web-enabled incident management tool used to coordinate the use of state assets by providing a real-time link from the State Emergency Operations Center to other agencies and provide overall situational awareness during emergencies. WebEOC continues to be utilized on a daily basis for tracking information regarding hazardous materials spills, fires, severe weather and damages

resulting from an event. The user list continues to expand and includes local, tribal, state, federal and voluntary agencies.

Enhancements were made to WebMapper, a GIS mapping add on to WebEOC, enabling SEOC staff to draw/plot incidents, evacuation areas and resources.

Geographic Information Systems

NDDDES's GIS section is responsible for the creation and continual maintenance of various GIS products used for disaster preparation, planning and response. During the 2011 biennium, implementation of new GIS technologies, products and delivery of GIS data projects has enabled DES to expand solutions used to benefit emergency communications and resource coordination.

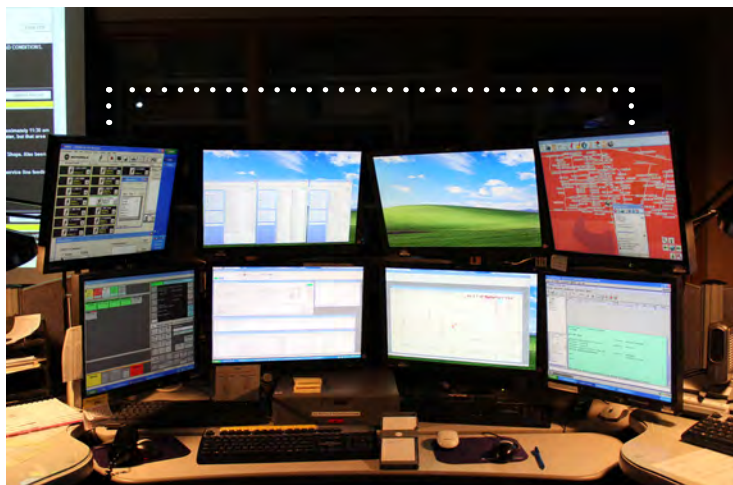
Some of the technologies and projects implemented to help accomplish the objectives are:

- The implementation of ArcGIS Online for Organizations, a cloud-based tool from www.esri.com. The system hosts and serves data, services, maps and applications. This allows DES (and other state agencies) to share critical map information between organizations and to the public. These map services are unlimited to the data that can be distributed. Particularly for DES purposes, these services pertain to a range of disaster declarations, such as fire, flood, summer and winter storms, to various flood inundation data and countless other web mapping products.
- In the fall of 2012, the State Emergency Response Commission initiated a hazardous material spills mapping project. This project utilized the GIS section's staff to compile historical mappings of hazardous material spills tracked in the State Emergency Operation Center for all of North Dakota. This information is an asset for SERC members and is used for situational awareness, historical shifts and temporal change.
- The North Dakota Seamless Basemap project, now in its second year, has seen delivery of its Phase 1 GIS data. This data includes road centerlines, address points and one-foot resolution color aerial photography covering 22 of the 24 counties currently dispatched by State Radio's enhanced 911 dispatch center. This data is being implemented into numerous map-centric systems at State Radio and DES, including a new web-based GIS maintenance software that enables county officials to submit change requests and live updates.

Division of State Radio

The Division of State Radio provides and maintains statewide communications capability. It delivers voice and mobile data communications through a system of 37 towers throughout North Dakota. Through its statewide communication network, the Division of State Radio serves as a strong partner to the Division of Homeland Security in resource coordination efforts to save lives and protect property during natural or manmade disasters.

The Division is the Public Safety Answering Point for the North Dakota State Public Safety Agencies, including the North Dakota Highway Patrol, Game and Fish, Bureau of Criminal Investigation, and Department of Corrections. In addition, State Radio is the answering point for federal agencies, such as the U.S. Marshals Service, Federal Probation Service and Federal Bureau of Investigation. It also serves as the primary point for 24 North



Dakota counties.

State Radio executes all communications and dispatch requirements for law enforcement, fire and emergency medical services. State Radio maintains a staff of 39 and an additional four communication specialists funded by the 2013-15 Legislative Session. A minimum of five communication specialists are on duty 24/7. As trained staffing increases, the minimum staffing will increase to at least six per shift. State Radio provides backup services for many of the other 21 local and regional answering points. If one or more PSAPs experience a failure, all 911 emergency calls can be rerouted to State Radio. State Radio is the State's CJIS System Agency for the FBI National Crime Information Center and the National Law Enforcement Teletype System. These systems link all law enforcement agencies nationwide and international partners to an information-sharing network about criminal activity (missing persons, wanted persons, stolen vehicles, etc.). State Radio also manages the North Dakota Law Enforcement Teletype System, which connects all state law enforcement to the National Crime Information Center and National Law Enforcement Teletype System.

On March 9, 2010, State Radio and the North Dakota Highway Patrol began operations with a Computer Aided Dispatch system that will improve efficiencies and recordkeeping within the dispatch system. Testing of the CAD system has been completed and local agencies have connected to the CAD to share the infrastructure.

State Radio, in conjunction with the North Dakota Department of Transportation and other state and local agencies, continues to design and build a statewide baseline map that will provide a common mapping format for the PSAPs, law enforcement, emergency responders and local jurisdictions. This map will greatly enhance the ability of jurisdictions to work together. In addition, recent funding has allowed State Radio to upgrade the NCIC switch, which will give mobile law enforcement units access to information online. The 2013-15 Legislature, supported by the governor, provided full funding for the 12 gap areas identified in a recent State Radio study. State Radio has partnered with North Dakota Criminal Justice Information System to update the Law Enforcement Records Management System.

State Radio continues to look to the future to prepare and educate public safety officials of the upcoming changes with next generation 911, standards for public safety, narrow banding, and other forthcoming federal standards.

Since 2009, public safety communications has undergone

several important procedural changes to enhance emergency response through development of the Statewide Communication Interoperability Frequency Management Plan, Signal Operating Instructions and Public Safety Communication General Usage Guide. Final drafts of the frequency plan and the Signal Operating Instructions were facilitated during eight regional meetings, approved by the Statewide Interoperability Executive Committee, and published on May 4, 2010. Since publication, these documents have been revised to meet evolving procedures. In 2011, the plans were tested in several exercises designed to meet Interoperable Communication "Goal 2," a federal initiative to test the ability to establish interoperable public safety communications within one hour of an emergency.

The Statewide Interoperability Executive Committee was established through Executive Order 2007-17 by Gov. John Hoeven, reaffirmed by Gov. Jack Dalrymple, and placed into law through SB 2353. Its purpose is to coordinate and manage use of all State Radio-designated infrastructure and state-licensed radio frequencies while working with wireless communication user groups and associations to ensure interoperability among all public and emergency response wireless communication systems.

The Frequency Plan provides a common set of federal public safety channels available nationally and a common radio standard APCO Program 25 (P-25). In April 2012, the Department produced the ND PSC Guide to assist users with radio operations.

North Dakota met the Federal Communication Commission mandate that by Jan. 1, 2013, radios operating in the public safety frequencies must be narrow banded. This reduced the operational power megahertz of the radios from 25 MHz to 12.5 MHz. In the near future, the FCC plans to reduce the operational power to 6.25 MHz, which requires digital transmission. State Radio switched two of its primary channels to digital in anticipation of the 6.25 MHz digital requirement and left the primary emergency channel in analog. Transition from analog to digital requires a new operational method. Consequently, the department developed a radio usage guide to assist users.

Since 2009, the department has allocated \$5,096,865 for radio equipment and \$1,254,701 for radio programming. Thirty-six training exercises took place statewide to test communication operations; four were conducted by the department and 32 by local entities.

The following challenges presented by narrow banding have prolonged a smooth transition.

- Reduced range caused by reduced operational power (MHz)
- Digital radio operational changes creating a learning curve
- Improper programming by radio vendors/agency personnel
- Radio manufacturing defects

By using a secure broadband connection (commercial cellular service), some responders relay data to and from responders to dispatch through a Computer Aided Dispatch system easing radio traffic and digital radio issues.

A federally funded initiative, FirstNET, will, in the future, provide a national broadband system for public safety. It will provide an information relay between response units and support services. The future model will include a handheld device intended to replace the current public safety radio system. In preparation for FirstNET, the entire public safety communication system in North Dakota will be examined.

NORTH DAKOTA

CIVIL AIR PATROL

This past biennium was a busy and successful one for the North Dakota Wing Civil Air Patrol, known as NDCAP. From exercises to real-world support for federal, state and local governments, NDCAP met challenges whenever called upon.

NDCAP excelled in several areas during an Air Force evaluation May 7-12, 2012, of its emergency services capabilities. NDCAP undergoes external evaluation once every two years as part of the U.S. Air Force's oversight responsibilities of the Civil Air Patrol. The exercise tested the wing's ability to safely accomplish emergency services missions of search and rescue, communications and aerial imagery gathering in support of the incident awareness and assessment efforts of other government agencies. Thirty-one senior members and 11 cadets from the wing's seven squadrons and the wing headquarters participated at the Bismarck Airport, employing nine vehicles and six Cessna aircraft belonging to the wing. One aircraft is equipped with a Forward Looking Infrared, or FLIR, sensor funded by a grant from the North Dakota Department of Emergency Services. NDCAP is the only one of 53 wings to be equipped with such equipment on its aircraft. The wing also was tested on its ability to provide command and control to various missions simultaneously while maintaining equipment assigned to the organization.

The wing was successful in all areas assessed, receiving excellent marks in the evaluated areas of operations management, mission planning, use of information technology to support mission operations, and ground team search proficiency. This is in large part due to the unparalleled dedication of all volunteers in the wing, and their recent experiences supporting the state during the 2009-11 flood events.

The wing also excelled during the 2013 flood, providing daily incident awareness and assessment flights and imagery for federal, state and local customers. These products aided key decision makers in hydrological forecasting efforts and in monitoring the inflows of water that threatened critical infrastructure. NDCAP also was called on to cross the international border into Canada on numerous occasions to aid in the assessment of river flows coming from Manitoba and Saskatchewan into North Dakota. These international flights had never before been done in the disaster incident awareness and assessment arena and filled a critical information gap that existed along the border.

NDCAP, through the support of the Office of the Adjutant General and the North Dakota Legislative Assembly, will continue to stand ready to serve the state and nation for search and rescue and disaster relief efforts whenever needed.







MAJOR AWARDS

2011-2013

Legion of Merit Medal

The Legion of Merit Medal was authorized by Congress on July 20, 1942, to award to members of the Armed Forces of the United States for exceptionally meritorious conduct in the performance of outstanding service. The following North Dakota Guardsmen received the award between July 1, 2011, and June 30, 2013.

Brig. Gen. William L. Seekins, Feb. 9, 2012
Command Sgt. Maj. Gerald L. Miller, May 11, 2012
Command Sgt. Maj. Daniel R. Job, Oct. 22, 2012
Col. Lannie D. Runck, Oct. 22, 2012
Col. Peter W. Conlin, Nov. 8, 2012
Command Sgt. Maj. Robert J. Schuchard, Feb. 7, 2013
Col. David E. Rickford, Feb. 20, 2013
Chief Warrant Officer 5 David J. Jundt, April 30, 2013

North Dakota Distinguished Service Medal

North Dakota's Distinguished Service Medal is the highest level of award given by the state. The following received the award between July 1, 2011, and June 30, 2013.

Brig. Gen. William L. Seekins, Jan. 7, 2012
Maj. Gen. Dennis Jacobson, Sept. 8, 2012
Command Sgt. Maj. Daniel R. Job, Feb. 9, 2013

North Dakota Legion of Merit Medal

North Dakota's Legion of Merit Medal is the second highest level of award given by the state. The following received the award between July 1, 2011, and June 30, 2013.

Master Sgt. Dennis Beck, July 14, 2011
Sgt. 1st Class Ronald Widiger, Aug. 20, 2011
Master Sgt. Paul Stroklund, Aug. 20, 2011
Col. Virginia Krausher, Sept. 9, 2011
Chief Warrant Officer 5 Ronald J. Doll, Sept. 20, 2011
Col. Michael A. Wobbema, Nov. 14, 2011
Master Sgt. Alan K. Peterson, Dec. 4, 2011
Master Sgt. Lorraine J. Zafke, Dec. 16, 2011
Col. William M. Ziegler, Dec. 22, 2011
Chief Master Sgt. Paula K. Johnson, Dec. 22, 2011
1st Sgt. Tom D. Newton, Jan. 3, 2012
Col. David B. Anderson, Jan. 4, 2012
Chief Warrant Officer 5 David J. Jundt, Feb. 13, 2012
1st Sgt. Leroy T. Miller, March 5, 2012
Chief Master Sgt. Sandra G. Peterson, March 5, 2012
Chief Master Sgt. Dwight R. Olson, March 30, 2012
Sgt. 1st Class Timothy J. Wicks, June 1, 2012
Sgt. 1st Class Bryce A. Crosby, June 20, 2012
Lt. Col. Larry A. Shireley, June 22, 2012
Sgt. 1st Class Michelle D. Morgenroth, Sept. 17, 2012
Master Sgt. David S. Beck, Feb. 21, 2013
1st Sgt. Daniel J. Marquart, March 22, 2013
Command Sgt. Maj. Gerald L. Miller, March 30, 2013
Sgt. 1st Class Dallas J. Shipley, April 12, 2013
Sgt. 1st Class Wayne Melberg, April 29, 2013

2011-2013

BIENNIUM STATE BUDGETS

DEPARTMENT OF EMERGENCY SERVICES

State Budget

Salaries and Wages	\$11,363,744
Operating Expenses	\$9,930,022
Capital Improvements	\$2,668,587
Carry-Over Projects	\$2,455,938
Grants	\$71,169,771
Radio Communications	\$4,290,165
Disaster Costs	\$459,571,927

Total State Budget **\$561,450,154**

State Sources

General Funds	\$16,418,759
Special Funds	\$78,019,900
Federal Funds	\$467,011,495

Total State Sources **\$561,450,154**

NATIONAL GUARD

State Budget

Salaries and Wages	\$5,153,886
Operating Expenses	\$4,062,891
Capital Improvements	\$1,514,752
Construction Carry-Over	\$12,695,716
Grants	\$1,697,770
Civil Air Patrol	\$243,353
Tuition and Enlistment Compensation	\$2,407,500
Air Guard Contracts	\$10,989,323
Army Guard Contracts	\$56,110,757
Veterans Cemetery Salaries	\$576,916
Reintegration	\$1,550,149

Total State Budget **\$97,003,013**

State Sources

General Funds	\$18,585,395
Special Funds	\$1,840,347
Federal Funds	\$76,577,271

Total State Sources **\$97,003,013**

COMPLETE BUDGET

State Sources

General Funds	\$35,004,154
Special Funds	\$79,860,247
Federal Funds	\$543,588,766

Total State Sources **\$658,453,167**





2011-2013 BIENNIUM ECONOMIC IMPACT

ECONOMIC IMPACT OF THE N.D. OFFICE OF THE ADJUTANT GENERAL

Location	Federal	State	Total
Bismarck	\$168,451,138	\$7,929,244	\$176,380,382
Bottineau	\$1,143,347	\$28,802	\$1,172,149
Cando	\$543,107	\$35,603	\$578,710
Carrington	\$1,364,116	\$24,658	\$1,388,774
Cavalier	\$415,686	\$17,262	\$432,948
Devils Lake	\$65,071,627	\$2,619,875	\$67,691,502
Dickinson	\$3,520,948	\$50,944	\$3,571,892
Edgeley	\$1,599,630	\$32,778	\$1,632,408
Fargo	\$153,296,078	\$5,204,695	\$158,500,773
Garrison	\$8,058		\$8,058
Grafton	\$416,861	\$25,458	\$442,319
Grand Forks	\$20,625,187	\$1,475,002	\$22,100,189
Hazen	\$175,540	\$17,262	\$192,802
Hettinger	\$164,640	\$0	\$164,640
Jamestown	\$5,344,336	\$53,864	\$5,398,200
Lisbon	\$871,210	\$41,629	\$912,839
Mandan	\$41,930		\$41,930
Mayville	\$821,546	\$52,979	\$874,525
Minot	\$73,271,265	\$1,016,152	\$74,287,417
Mott	\$881,718	\$43,145	\$924,863
Oakes	\$354,831	\$35,075	\$389,906
Rugby	\$753,410	\$37,158	\$790,568
Valley City	\$7,927,572	\$92,963	\$8,020,535
Wahpeton	\$15,653,990	\$1,069,841	\$16,723,831
Williston	\$6,391,587	\$24,658	\$6,416,245
Wishek	\$899,275	\$25,145	\$924,420
Total	\$530,008,633	\$19,954,192	\$549,962,825

2011-2013

BIENNIUM CONSTRUCTION BUDGETS

MAJOR CONSTRUCTION

<i>Project Name & Location</i>	<i>Status during biennium</i>	<i>Cost</i>
Pump Station Camp Grafton Training Center	Under Construction	\$1,925,116.85
Readiness Center Addition/Alteration Camp Grafton Training Center	Construction Complete	\$11,847,987.54
Readiness Center Addition/Alteration Raymond J. Bohn Armory, Bismarck	Construction Complete	\$16,175.84
National Guard Vehicle Maintenance Shop Valley City	Under Design	\$11,600,000.00 (Estimated)
TOTAL		\$25,389,280.23

BUILDING MAINTENANCE/REPAIR & MINOR CONSTRUCTION

<i>Location & Project</i>	<i>Cost</i>
Army Aviation Support Facility, Bismarck, N.D.	
Hangar Door Repair, Bldg 3410	\$21,819.60
Hubroom Installation, AASF Readiness Center	\$57,020.65
Overhead Door Repair, Var. Bldgs	\$39,622.60
Standby Generator Installation, Black Hawk Hangar	\$6,150.97
Storage Building	\$717,005.40
Workbench Installation, Bldg 3410	\$131,703.04
Fraine Barracks, Bismarck, N.D.	
Interior Tunnel Repair, Bldg 030/040	\$29,043.78
Office Remodeling, Bldg 050	\$60,656.87
Roof Replacement, Var. Bldgs	\$82,758.34
Camp Grafton Training Center, Devils Lake, N.D.	
A/C Improvements, Bldg 6310	\$63,070.00
Avenue D Repairs	\$272,889.42
***Bldg Automation System Upgrade, Barracks Complex	\$61,005.60
***BAS Upgrade (Phase II), Barracks Complex	\$108,602.70
***Building Automation System Upgrade, Bldg 6000	\$66,165.30
Building Improvements, Bldg 8510	\$173,366.96
Building Renovation (Phase II), Bldg 3480/90	\$273,006.60
Building Renovations, Bldg 2150	\$19,100.00
Caging Modifications, Bldg 6400	\$32,500.00
Emergency Generator Installation, Bldg 795	\$115,057.58
Exterior Building Repair, Various Bldgs	\$493,732.00
Exterior Improvements, Bldg 3410	\$22,503.00
Exterior Repairs, 1400 & 1600 Series Trailers	\$447,740.00
Exterior Siding Replacement, Various Bldgs	\$194,777.25
Exterior Trailer Renovation, 1400 Series	\$56,924.36
Fence Installation, Bldg 1290	\$43,639.14
Floor Replacement, 1300 Series Trailers	\$3,917.92
Flooring Replacement, Bldg 4600	\$19,580.00
Furnace & Water Heater Replacement	\$5,874.21
Furnace Replacements, 1400 & 1600 Series Trailers	\$62,190.89
Generator Modifications	\$2,351.51
***HVAC Replacement, Bldg 3500	\$192,785.13
Interior Remodeling, Bldg 4120	\$106,382.49
Interior Renovations, Bldg 2130	\$89,829.15
Kitchen Equipment Replacement, Bldg 2900	\$3,120.00
***Lighting Upgrades, Bldg 6400	\$52,752.50
Office Improvements, Bldg 6000/10/20	\$293,809.28
Overhead Door Repair, Various Bldgs	\$71,531.29
***Parking Lot Lighting Modifications	\$111,424.02
Paving Replacement, Range Road	\$409,125.69
Range Hood Modifications, Bldg 3480/90	\$49,486.25
Roof Replacement, Bldg 2150 & 4080	\$64,648.31
Roof Replacement, Bldg 4600	\$90,059.60
Roof Replacement, Bldg 5800	\$191,341.03
Security Cameras, Bldgs 2420/3000/3810	\$20,185.30
Storm Sewer Improvements, 1st Street	\$92,979.50
Storm Sewer Improvement	\$34,975.93
Underground Propane Tank Removal	\$61,592.00
***Water Heater Replacement, Bldg 1500	\$20,000.00
Water Tower Lightning Protection Bldg 6980	\$38,676.37

Location & Project

Cost

Armed Forces Reserve Center, Fargo, N.D.

***Boiler & Chiller Replacement, Fargo AFRC	\$349,222.32
Entrance Sign & Gate Repair	\$67,270.43
***Exterior Lighting Installation, FMS 2	\$7,168.00
***Lighting Replacement	\$21,294.76
Parking Lot Repair	\$17,800.00
Storm Sewer Repair	\$41,506.99

Readiness Center Complex, Grand Forks, N.D.

Building & Sealant Repair	\$145,112.48
Roof Replacement, Bldg 1501/1521	\$343,255.09
Water Line Replacement	\$90,782.84

Armed Forces Reserve Center, Minot, N.D.

***Cooling Tower Replacement	\$226,692.32
Fence Repair	\$53,383.74
Overhead Door Repair	\$8,773.27
Storm Sewer Improvement	\$44,613.90

Armed Forces Reserve Center, Wahpeton, N.D.

Air-Propane System Repair	\$55,234.98
Gate Operator Replacement	\$16,303.14
Loading Dock Installation	\$9,578.00
Parking Lot Repair	\$104,012.71

Location & Project

Cost

Raymond J. Bohn Readiness Center, Bismarck, N.D.

***Building Automation System Upgrade	\$806,624.63
Entrance Gate & Building Sign Repair	\$43,894.60
***Heater Replacement, FMS 4	\$16,313.40
Interior Renovation (Chief of Staff Area)	\$33,262.20
Military Parking Lot Repair	\$422,851.45
Overhead Door Repair	\$51,123.37
Roof Replacement, Bldg 4400	\$17,550.00
Security Improvements, Bldg 4100	\$42,977.00
Sound System Replacement	\$20,904.00
Uninterruptable Power Supply Upgrades	\$40,244.80

Field Maintenance Shop No. 6, Valley City, N.D.

Fence Repair	\$14,940.80
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Field Maintenance Shop No. 5, Jamestown, N.D.

Fuel Tank Replacement	\$94,484.46
***Lighting Replacement, FMS 5	\$23,459.50
Sewer Replacement	\$56,214.87

Valley City Readiness Center, Valley City, N.D.

Parking Lot Repair	\$1,910.00
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TOTAL

\$8,967,239.58

*** Energy Reduction Projects



NORTH DAKOTA HONORS FALLEN HEROES



In December 2012, North Dakota leaders, fellow Guardsmen, family and loved ones honored the lives of two North Dakota National Guard Soldiers who were killed in action Dec. 3 during combat operations in Afghanistan. They were conducting route clearance operations when an improvised explosive device struck their vehicle in southern Afghanistan.

Sgt. 1st Class Darren M. Linde, 41, of Devils Lake, and Spc. Tyler J. Orgaard, 20, of Bismarck, both assigned to the 818th Engineer Company (Sapper), were the first two North Dakota National Guard Soldiers killed in combat since Cpl. Christopher Kleinwachter was killed in 2006. The Memorial to the Fallen in the Global War on Terrorism in front of Fraine Barracks in Bismarck will forever memorialize the names of 26 service members with North Dakota ties who have given their lives.

Sgt. 1st Class Darren M. Linde, May 12, 1971 - Dec. 3, 2012

Darren was born May 12, 1971, at Fort Wainwright, Alaska, to Dwight Linde and Deborah (Dashner) Buxbaum. He graduated from Sidney High School in 1989, later attending Montana State University, University of North Dakota and University of Mary.

Linde enlisted in the North Dakota National Guard in 1990. He served in the U.S. Army and Montana National Guard before returning to the N.D. Guard in 2006. In 1995, he was stationed at Fort Lewis, Wash., where he fell in love with Adrienne and her daughters, Celina, Kayla and Alexis. Darren and Adrienne married in August 1997, and had a son, Eric. Their family made their home in Devils Lake.

Everyone who knew Darren remembers him smiling and laughing, with a great attitude and always a story to share.

Darren deployed to Iraq with the 164th Engineer Battalion in 2007. Since 2009, he served as an instructor at Camp Grafton. In April 2012, Darren deployed to Afghanistan with the 818th Engineer Company. He received numerous awards during his military service, including the Iraq and Afghanistan Campaign Medals, the Combat Action Badge, North Dakota Legion of Merit, Purple Heart, and Bronze Star, among others.

Darren is survived by his wife, Adrienne; his daughters, Celina (Levi) Marshall, Alexis and Kayla (Tom) Propp; his son, Eric; his step-brother, Jared Davidson; his father, Dwight (Lana) Linde; his mother, Debbie (Dashner) Buxbaum; two sisters, Darcie (Bryan) Conquergood and Amanda (Kevin) Skogen; grandparents, Garfield and Madeline Linde; and granddaughter, Ava Propp.

Spc. Tyler J. Orgaard, Aug. 10, 1992 - Dec. 3, 2012

Tyler was born Aug. 10, 1992, in Bismarck, N.D. He was a son to Jesse and Josie and a brother to Kristy Orgaard. Ever since he was born, Tyler's energy brought a smile to the face of those who knew him. He was strong, fair, and always stood up for the underdog.

Tyler attended Century High School and became friends with all who knew him. He participated in sports, but his main passion was music. He learned to play music when he was little and often played with his father, also a musician. Music formed a strong bond between father and son. Another of Tyler's passions was mixed martial arts, and he extended this to teaching children how to compete in the sport. Tyler finished his MMA career at 2-0. He was a fighter both in the gym and in life. He never settled for second best. This trait made him a great person and Soldier.

Tyler deployed with the 818th Engineer Company less than a year after he completed basic training and advanced individual training, but his youth did not affect his skill. He was the best carrier driver in his platoon and became an expert on critical pieces of equipment. His attitude boosted every Soldier with whom he deployed.

Tyler's death brought much sorrow for many, but also served to form bonds and new relationships. He touched the lives of many, and sharing stories about him brings happiness to those who hear them. Tyler may be gone, but he keeps on giving. He's always there for his family, friends and his brother-Soldiers. North Dakota gained a guardian angel who will never turn his back, no matter who needs his help.

North Dakota's Fallen Service Members

Sept. 11, 2001 - June 30, 2013

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Spc. Paul Anthony Beyer — 2nd Battalion, 502nd Infantry Regiment, 2nd Brigade Combat Team, 101st Airborne Division (Air Assault), U.S. Army

Sgt. Michael Edward Bitz — 2nd Assault Amphibious Battalion, 2nd Marine Regiment, Task Force Tarawa, 2nd Marine Division, U.S. Marine Corps

Spc. Philip Dorman Brown — B Company, 141st Engineer Combat Battalion, N.D. Army National Guard

Spc. Keenan Alexander Cooper — A Troop, 4th Squadron, 73rd Cavalry Regiment, 4th Brigade Combat Team, 82nd Airborne Division, U.S. Army

Spc. Dennis J. Ferderer, Jr. — Headquarters and Headquarters Company, 1st Battalion, 15th Infantry Regiment, 3rd Brigade, Task Force Liberty, 3rd Infantry Division, U.S. Army

Spc. Jon Paul Fettig — 957th Engineer Company (Multi-Role Bridge)(V Corps), N.D. Army National Guard

Cpl. Nathan Joel Goodiron — A Battery, 1st Battalion, 188th Air Defense Artillery Regiment (Security Forces), N.D. Army National Guard

Pfc. Sheldon R. Hawk Eagle — 1st Battalion, 320th Field Artillery Regiment, 101st Airborne Division (Air Assault), U.S. Army

Staff Sgt. Kenneth W. Hendrickson — 957th Engineer Company (Multi-Role Bridge), 130th Engineer Brigade, Task Force All American, N.D. Army National Guard

Spc. Michael Layne Hermanson — A Company, 164th Engineer Battalion, N.D. Army National Guard

Spc. James J. Holmes — C Company, 141st Engineer Combat Battalion, N.D. Army National Guard

Maj. Alan Ricardo Johnson — A Company, 402nd Civil Affairs Battalion, U.S. Army Reserve

Cpl. Christopher Kenneth Kleinwachter — 1st Battalion, 188th Air Defense Artillery Regiment, N.D. Army National Guard

Staff Sgt. Lance J. Koenig — B Company, 141st Engineer Combat Battalion, N.D. Army National Guard

Staff Sgt. David C. Kuehl — C Company, 4th Battalion, 9th Infantry Regiment, 4th Stryker Brigade Combat Team, 2nd Infantry Division, U.S. Army

Sgt. 1st Class Darren Michael Linde — 818th Engineer Company (Sapper), 164th Engineer Battalion, N.D. Army National Guard

Cpl. Curtis Robert Mehrer — 1st Battalion, 188th Air Defense Artillery Regiment, N.D. Army National Guard

Spc. Anthony William Hamilton Monroe — Headquarters and Headquarters Battery, Division Artillery, 1st Cavalry Division, U.S. Army

Spc. Tyler John Orgaard — 818th Engineer Company (Sapper), 164th Engineer Battalion, N.D. Army National Guard

Cpl. Jeremiah S. Santos — A Company, 2nd Battalion, 8th Infantry Regiment, 2nd Brigade, 4th Infantry Division, U.S. Army

Sgt. Jason Alan Schumann — A Troop, 3rd Squadron, 89th Cavalry Regiment, 4th Brigade Combat Team, 10th Mountain Division, U.S. Army

Sgt. Keith L. Smette — 957th Engineer Company (Multi-Role Bridge), 130th Engineer Brigade, Task Force All American, N.D. Army National Guard

Sgt. Thomas J. Sweet, II — 1st Battalion, 5th Field Artillery Regiment, 1st Infantry Division, U.S. Army

Sgt. Travis A. Van Zoest — 1st Battalion, 188th Air Defense Artillery Regiment, N.D. Army National Guard

Spc. Cody Lee Wentz — A Company, 141st Engineer Combat Battalion, N.D. Army National Guard

Pfc. Jonathan Christopher Yanney — Headquarters and Headquarters Company, 1st Battalion, 17th Infantry Regiment, 5th Stryker Brigade Combat Team, 2nd Infantry Division, U.S. Army



NORTH DAKOTA OFFICE OF THE ADJUTANT GENERAL

2011-2013 BIENNIAL REPORT

NORTH DAKOTA OFFICE OF THE ADJUTANT GENERAL HEADQUARTERS
FRAINE BARRACKS, P.O. BOX 5511
BISMARCK, N.D. 58506-5511



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